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Page 1
             IN THE UNITED STATES DISTRICT COURT
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              FOR THE SOUTHERN DISTRICT OF OHIO
 3
     DEMOND MOORE,
 4
 5
            Plaintiff,
                              CASE NO. 1:22-CV-00548
 6
           vs.
 7
     NEXT GENERATION
 8
     HOSPITALITY, LLC,
 9
            Defendant.
10
11
                Deposition of GAGANPREET KAUR, Witness
12
     herein, called by the Plaintiff for
13
     cross-examination pursuant to the Rules of Civil
14
     Procedure, taken before me, Karen M. Rudd, a
15
     Notary Public in and for the State of Ohio, via
16
     Zoom at 1297 Cobblestone Chase, Westlake, Ohio,
17
     on Thursday, July 6, 2023, at 10:00 a.m.
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25
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		Page 2		Page 4
1	<b>EXAMINATIONS CONDUCTED</b>	PAGI	_	REMOTE APPEARANCES:
2	BY MR. LONG: 5		2	On behalf of the Plaintiff: Spitz Law Firm
3	BY MR. ENGEL: 89		4	By: Samuel L. Long
4	BY MR. LONG: 119			Attorney at Law
5			5	710 East Main Street
6	EXHIBITS MARKED		6	Suite 104 Lexington, Kentucky 40502
7	(Thereupon, Exhibit A, February 8,		U	859 469-6202
8	2021, incident report email, was		7	sam.long@spitzlawfirm.com
9	marked for purposes of		8	On behalf of the Defendant:
10	identification.)		9 10	Engel and Martin
11	(Thereupon, Exhibit B, February 8,		10	By: Joshua Adam Engel Attorney at Law
12	2021, incident report, was marked		11	4660 Duke Drive
13	for purposes of identification.) 50			Suite 101
14	(Thereupon, Exhibit C, statement of		12	Mason, Ohio 45040 513 445-9600
15	Rhonda Craddock, was marked for		13	engel@engelandmartin.com
16	purposes of identification.) 55			ALSO PRESENT REMOTELY:
17	(Thereupon, Exhibit D, February 9,		15	Trisha Breedlove
18	2021, Employee Disciplinary Action		16	* * *
			17	* * *
19	Form, was marked for purposes of identification.)		18	
20	,		19	
21	(Thereupon, Exhibit E, March 10,		20	
22	2021, Employee Write Up, was marked		21 22	
23	for purposes of identification.) 61		23	
24			24	
25			25	
1	(Thomas Ershihit E Morah 12	Page 3	1	Page 5 GAGANPREET KAUR
$\begin{vmatrix} 1 \\ 2 \end{vmatrix}$	(Thereupon, Exhibit F, March 13,			
	2021, Authorization for Light Duty,			of lawful age, Witness herein, having been first
$\frac{3}{4}$	was marked for purposes of			dulti coutioned and arriann as handination
4	identification )		3	duly cautioned and sworn, as hereinafter
_	identification.)		4	certified, was examined and said as follows:
5	(Thereupon, Exhibit G, March 15,		4 5	certified, was examined and said as follows: CROSS-EXAMINATION
6	(Thereupon, Exhibit G, March 15, 2021, statement of Gini Kaur, was		4 5 6	certified, was examined and said as follows: CROSS-EXAMINATION BY MR. LONG:
6 7	(Thereupon, Exhibit G, March 15, 2021, statement of Gini Kaur, was marked for purposes of		4 5 6 7	certified, was examined and said as follows:
6 7 8	(Thereupon, Exhibit G, March 15, 2021, statement of Gini Kaur, was marked for purposes of identification.)		4 5 6 7 8	certified, was examined and said as follows:  CROSS-EXAMINATION  BY MR. LONG:  Q. Good morning. My name is Sam Long I'm an attorney for the plaintiff, Mr. Moore.
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6 7 8 9 10	(Thereupon, Exhibit G, March 15, 2021, statement of Gini Kaur, was marked for purposes of identification.)		4 5 6 7 8 9 10	certified, was examined and said as follows:  CROSS-EXAMINATION  BY MR. LONG:  Q. Good morning. My name is Sam Long I'm an attorney for the plaintiff, Mr. Moore.  Before we get started today, I'm going to go over some ground rules.
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6 7 8 9 10 11 12	(Thereupon, Exhibit G, March 15, 2021, statement of Gini Kaur, was marked for purposes of identification.)		4 5 6 7 8 9 10 11 12	certified, was examined and said as follows:
6 7 8 9 10 11 12 13	(Thereupon, Exhibit G, March 15, 2021, statement of Gini Kaur, was marked for purposes of identification.)		4 5 6 7 8 9 10 11 12 13	certified, was examined and said as follows:
6 7 8 9 10 11 12 13 14	(Thereupon, Exhibit G, March 15, 2021, statement of Gini Kaur, was marked for purposes of identification.)		4 5 6 7 8 9 10 11 12 13 14	certified, was examined and said as follows:  CROSS-EXAMINATION BY MR. LONG:  Q. Good morning. My name is Sam Long I'm an attorney for the plaintiff, Mr. Moore. Before we get started today, I'm going to go over some ground rules.  We have a court reporter here taking down everything that's being said, so please give your answers out loud, verbally. Please avoid shaking or nodding your head.
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6 7 8 9 10 11 12 13 14 15 16	(Thereupon, Exhibit G, March 15, 2021, statement of Gini Kaur, was marked for purposes of identification.)		4 5 6 7 8 9 10 11 12 13 14 15	certified, was examined and said as follows:
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6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	(Thereupon, Exhibit G, March 15, 2021, statement of Gini Kaur, was marked for purposes of identification.)		4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	certified, was examined and said as follows:
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Page 8 1 finish answering before I move on to my next 1 Q. Have you ever had your deposition 2 question. 2 taken before? 3 If you don't understand any 3 A. Can you repeat the question again? 4 question that I'm asking today, please let me Q. Have you ever had your deposition 4 5 know, and I can rephrase it or repeat it to make 5 taken before? 6 sure that you're answering the question to the A. Like have I ever been in a 6 7 best of your knowledge. 7 deposition? 8 Do you have any questions about 8 Q. Yes. 9 those ground rules or issues? 9 A. No. No. 10 A. No. 10 Q. Have you ever been a party to a Q. Great. Can you please state your 11 lawsuit before? 11 12 name and spell it for the record? 12 A. Nope. 13 A. Yes. So my full name is Gaganpreet 13 Q. Have you ever been arrested for any 14 Kaur, so G A G A N P R E E T, and last name is 14 reason? 15 Kaur, KAUR. 15 A. Nope. Q. And what is your birthday? 16 16 Q. And are you currently represented 17 17 by counsel in this case? 18 Q. Are you on any medication that A. Yes. 19 could impact the testimony you're about to give? 19 Q. What did you do to prepare for your 20 A. No. 20 deposition today? 21 Q. Is there any other reason why your 21 A. I did speak with Josh. 22 memory would be impaired today? 22 Q. Don't tell me --23 A. No. 23 MR. ENGEL: I'm going to instruct 24 Q. What's your current address? 24 the witness obviously not to disclose the 25 A. I already gave that. Do I need to 25 contents of communications with counsel, but you Page 7 Page 9 1 give that again? 1 can go ahead and ask other questions. Q. Yes. 2 BY MR. LONG: A. Okay. 1297 Cobblestone Chase, 3 3 Q. Did you review any documents to 4 Westlake, Ohio. 4 prepare for today? 5 5 Q. What's the highest level of A. Yes. 6 education you've completed? 6 Q. What documents did you review? 7 7 A. Whatever is going to be presented A. Master's. 8 Q. Where did you get your master's 8 today. 9 9 from? Q. So the exhibits that I sent to A. The Ohio State University. 10 Mr. -- counsel for the defendant? 10 Q. What was the degree? 11 11 A. Yeah. A. Master's in healthcare innovation. 12 12 Q. Did you review any documents on Q. What about your bachelor's, where 13 your own to prepare for today? 13 14 did you go for that? A. Yes, uh-huh. 14 15 A. The Ohio State University, a 15 Q. What documents did you review? 16 bachelor's in psychology. 16 A. All documents --17 Q. And when did you graduate from 17 MR. ENGEL: Before you answer, I'm 18 undergrad? 18 just going to caution the witness. Obviously 19 A. 2018. 19 there was work product and conversations with 20 counsel to prepare for this deposition. So to 20 Q. And what about your master's, when 21 did you finish that? 21 the extent that documents were selected by 22 A. 2021. 2020 it should be. 22 counsel for the witness to review, that would be Q. Do you have any other certificates 23 covered by the work product privilege. So I'm 24 or other training relevant to your position? 24 going to instruct her not to answer this 25 A. No. 25 question.

Page 10 1 BY MR. LONG: 1 around February where Alex was not coming -- he 2 Q. Did you review any documents that 2 wasn't listening to us at all. He would come to 3 weren't provided by counsel for the defendant? 3 work late. He was disobedient, wouldn't listen 4 A. No. 4 to management, especially me. He wouldn't 5 Q. Did you review any documents 5 listen to me. He was very disrespectful, rude 6 prepared by individuals other than counsel for 6 to staff, as well as guests. 7 the defendant? 7 So after multiple meetings, after A. No. 8 multiple warnings, we just had to let him go. 9 Q. When did you start working at Kings 9 It was affecting our day-to-day operations. But 10 Inn? 10 this all started around February. A. This was back in May of 2020, as 11 BY MR. LONG: 11 12 soon as I graduated. 12 Q. When did you make the decision to 13 Q. So did you work anywhere else 13 terminate his employment? 14 before then? 14 A. On the 26th, uh-huh. 15 A. I was a student at The Ohio State 15 O. Who was involved in that decision 16 University. 16 besides yourself? 17 Q. When you were hired, what was your 17 A. It was -- I had a general manager 18 position? 18 at that time. So it was Nikki Williams, uh-huh. 19 A. I was -- it's my dad's hotel, so I 19 Q. Was there anybody else involved in 20 was basically an acting owner on the property, 20 that? 21 and I would say I was a manager, as well. 21 A. No. 22 Q. How long has your family owned that 22 Q. Did you discuss it with your 23 hotel? 23 parents or --24 A. I think since 2019. 24 A. No. 25 Q. So what was your position title? 25 Q. So who is the owner exactly for the Page 13 Page 11 A. I was an owner and a manager. 1 hotel? 1 2 Q. What kind of duties did you have in 2 A. It's my dad. 3 that role? 3 Q. Your dad? 4 A. So with my day-to-day operations, I 4 A. Uh-huh. 5 5 was in charge of payroll. I was in charge of Q. So you didn't discuss the 6 hiring employees. I was also handling all the 6 termination with your dad before it took place? 7 7 front desk operations, as well, anything in the A. Nope. 8 background with hiring, HR, and just making sure 8 Q. Other than Nikki, did you speak 9 supplies were there. So just day-to-day 9 with anyone else about terminating Mr. Moore? 10 operations there. 10 A. No. Q. Did -- does the company have a 11 Q. Did you meet with her on the 26th 12 different HR representative for employees at 12 to discuss the termination of Mr. Moore? 13 all? Would that be things that you handled? 13 A. Yes, we talked about all the 14 A. I handled those. 14 reports and the statements that we had, and we 15 Q. So the plaintiff in this case, 15 terminated him. 16 Mr. Moore, was terminated on March 16th [sic], 16 Q. Did you consider any other possible 17 2021. Can you just walk me through what led up 17 discipline other than termination? 18 to his termination? 18 A. Can you rephrase that for me? What 19 A. What date did you say? 19 was the question? 20 Q. March 26th, 2021. 20 Q. Yeah. Did you consider issuing 21 21 alternative discipline other than terminating, A. Okay, yes. So --22 MR. ENGEL: Objection to the form 22 for instance, suspension, or something like 23 of the question, but you can go ahead and 23 that? 24 answer. 24 A. No. We already had been down that THE WITNESS: So this started 25 25 path for two months. We sent him home a couple

4 (Pages 10 - 13)

2

Page 14 1 times, and it just continued to happen. So this

- 2 was our last resort was terminating him.
- Q. So when you terminated him on the
- 4 26th, did you call him into the office, or where
- 5 did that take place?
- 6 A. So it was with my manager and I,
- 7 and he -- from the documents -- from one of them
- 8 she has listed what took place that day. But he
- 9 was going to get fired regardless, but it
- 10 happened in the -- like it happened right there
- 11 and then.
- 12 Like he was being very disruptive
- 13 that day. He came to work late. He wasn't
- 14 doing anything. Like that was it. That was
- 15 when we fired him. But that was going to
- 16 happen, because he was just being very
- 17 disruptive, so --
- 18 Q. During that conversation, did you
- 19 tell him why he was being fired?
- A. He knew why he was getting fired.
- Q. After that, did you issue a
- 22 termination letter, anything similar to that?
- A. No, we did not.
- Q. When you were discussing it with
- 25 Nikki, did she have any other thoughts about

1 termination or reason for it?

- A. I don't think so, no.
- Q. Did you ever keep any personal logs

Page 16

- 4 or notes about his prior discipline or issues at 5 all?
- 6 A. No, just what I -- what's presented 7 to you here, that was all I had, uh-huh.
- Q. Did you have any reservations about
- 9 terminating him for any reason?
- 10 A. No.
- 11 Q. Did Nikki express any reservations
- 12 about terminating his employment?
- 13 A. No.
- Q. So when you had this meeting with
- 15 him and you told him he was being terminated,
- 16 what was his response?
- 17 A. He was combatative [sic]. Like he
- 18 started walking around. He just left. He
- 19 didn't even talk to us when we told him that.
- 20 So that's when all that took place.
- 21 He was just reckless. Like he
- 22 would go -- he would just start -- his behavior
- 23 was very unpredictable. We just didn't know
- 24 what Alex we would get every day.
  - So, I mean, these are all the

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1 whether or not to terminate Mr. Moore?

- 2. A No.
- Q. So she was in agreeance with you
- 4 that he should be terminated?
- 5 A. He should be terminated, yep.
- 6 Q. Did she say why she thought that he
- 7 should be terminated?
- 8 A. Just based on that two months and
- 9 everything that unfolded on that day, we --
- 10 that's why we fired him. He was not -- he was
- 11 disruptive. He was disobedient, did not listen
- 12 to us. And that was -- like I said, we just
- 13 couldn't keep -- we couldn't tolerate that
- 14 behavior anymore at our workplace, so we had to
- 15 fire him.
- Q. Do you recall in specific what
- 17 happened that day before the termination?
- 18 A. I don't remember all the details,
- 19 but from what I remember, it is listed in one of
- 20 those exhibits, and that was 1:22-cv-00548
- 21 DEF30. So this is exactly what happened during
- 22 that day, and so if you want to read that.
- Q. Okay, we'll go over that later.
- 24 Other than that document, did you create any
- 25 documents that day or any notes about the

- Page 17
- 1 events that folded that day -- unfolded that
- 2 day. So he would call me racist like prior to 3 that, but he was just -- it was coming. He did
- 4 not react well, if that's what you're looking
- 5 for. He did not react well.
  - Q. When did he call you racist?
- A. On -- it was in one of -- the
- 8 documentation on February 9th, on one shift
- 9 where I was there, and he called me racist
- 10 multiple times, didn't listen to me.
- 11 Q. Did he call you racist at any other
- 12 point?
- 13 A. Can you rephrase that question
- 14 again?

- 15 Q. Yeah. Did he ever say at any other
- 16 times that you were racist?
  - A. No, that's the only event that I
- 18 know -- only time I know, uh-huh.
  - Q. So you said he just left the
- 20 meeting and started walking around. Where did
- 21 he go?A. In the hotel. He was walking
- 23 around the rooms, and he just -- he was not
- 24 listening to us. So eventually he came down,
- 25 and then he started talking to my manager, and

1 that's when kind of events unfolded. Like we 2 just had to fire him, uh-huh.

- Q. So who did he talk with? Would
- 4 that be Nikki who he talked with?
- 5 A. Yeah, but I was there. I was 6 witnessing everything.
- Q. Okay. So you had the discussion with him, and then he left and walked around,
- 9 and then he came back for another discussion, or 10 was there just one discussion?
- 11 A. I think he was -- that day he was
- 12 going around. Like he left our conversation, so
- 13 we started looking for him. We couldn't find
- 14 him. So then he came down. He started -- he
- 15 started arguing with the manager. They worked
- 16 previously. So I guess he started calling her a
- 17 dirty bitch. He called her a bitch, and then
- 18 that was it. Like we just -- like you're being
- 19 combatative. You're threatening us. We need to 19
- 20 have you leave the premises now, so -- yeah.
- Q. So did he leave after that
- 22 conversation?
- A. Yeah, he left, and he said I will
- 24 fucking sue you, or something like that. You
- 25 can't fire me, blah, blah, blah. Yeah.

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24

- 1 Q. Did you have any discussions with
- 2 Nikki after that happened about the termination 3 or what he said?
- 4 A. No. I said yeah, he's fired. I
- 5 mean, his behavior was like this for two months,
- 6 so we couldn't tolerate that anymore.
- Q. After that day, did Mr. Moore ever
- 8 contact you or Nikki about his job?
- 9 A. No.
- 10 Q. Are you still currently working in
- 11 the same position there?
- 12 A. No.
- Q. When did you leave?
- 14 A. I believe it was in May of '21.
- Q. Why did you decide to leave?
- 16 A. I just found a job in my field. I
- 17 helped my dad for like a year, like seven
- 18 months, eight months. So I was ready to go and 18 everyone.
- 19 do something in my field, yeah.
- Q. What are you doing now?
- A. I'm a health analyst at a health
- 22 company -- organization.
- Q. So that's completely different than
- 24 your previous role at Kings Inn?
- A. Yeah. Yes, uh-huh.

Page 20

1 Q. When you were working at Kings Inn, 2 did you have the ability to discipline

- 3 employees?
- 4 A. Yes, uh-huh. And so did my
- 5 manager, uh-huh. Yeah.
- 6 Q. If you wanted to issue discipline
- 7 to an employee, could you just walk me through
- 8 the steps you would take to do that?
  - A. We would usually have a meeting,
- 10 and we would talk about the discipline or the
- 11 action that has happened that we were
- 12 disciplining you for. And then we would write
- 13 everything down on a paper, and then we would
- 14 sign it, and he would sign -- like the employee
- 15 would sign it, as well, so -- yeah. And after,
- 16 you know, a few warnings, if it doesn't work
- 17 out, then, you know, that can lead up to
- 18 termination.
- 19 Q. Does Kings Inn have an actual 20 employee handbook?
- A. Yes, we do. Uh-huh.
- Q. Is there a progressive discipline
- 23 policy in that handbook?
  - A. I don't know. I don't recall.
- Q. During your time when you were

Page 21

- 1 working there, did you use a progressive 2 discipline system?
- 3 A. I don't know. Like I don't know
- 4 what you mean by that.
- 5 Q. For instance, you know, the first
- 6 incident would be a warning, and the second
- 7 would be a second warning, and then the third
- 8 would be a termination, or something similar to
- 9 that.
- 10 A. Yeah. I would say yes, to an
- 11 extent we did. But we were also during Covid
- 12 times, so if employees -- we gave them many
- 13 chances is what I'm saying.
- Q. Was it like a formal system, or was
- 15 it more informal the way you disciplined
- 16 employees on a case-by-case basis?
- 17 A. It was formal. It applied to
- 18 everyone.
- 19 Q. Did you document all the discipline 20 you issued to employees with written records?
- A. Yes, uh-huh. I mean, if I didn't,
- A. 168, uni-nun. 1 mean, n 1
- 22 then my manager did, so yes.
- Q. And that would be Nikki?
- A. Yes, uh-huh.
  - Q. Would there be anybody else

Page 22 Page 24 1 involved in the process of issuing discipline to 1 Q. Only one? 2 2 an employee? A. Yes. 3 THE WITNESS: Do you think I could 3 A. No. 4 take a break? 4 Q. If you wanted to terminate 5 MR. LONG: Sure. 5 somebody, what would you -- what are the steps THE WITNESS: Okay. 6 you would take to do that? 6 7 7 A. Like how it would come to MR. LONG: Five minutes or ten 8 termination? Like what steps? 8 minutes? THE WITNESS: Five minutes is fine. 9 Q. Yeah. Like leading up to the 10 10 decision to terminate and then performing that MR. LONG: Okay. 11 termination, who would be involved and what (Recess taken.) 11 12 BY MR. LONG: 12 steps would you take? 13 A. Okay. Well, after multiple like 13 Q. In your experience there at Kings 14 Inn, do you recall issuing discipline to any 14 warnings, you know, if the behavior doesn't 15 employees for any reason? 15 change, then we look at, you know, all the A. Yes, to Alex, like -- and I don't 16 written statements we have, and from there we go 16 17 and decide like, you know, this is the fifth 17 remember, but like he's the one that I remember 18 the most recent, yeah. 18 time this is happening now, like we can no Q. Do you recall anyone else that you 19 longer continue with this, so, you know, do we 19 20 want to keep him or do we want to give him 20 might have issued discipline to for any reason? 21 A. Can you repeat the question again? 21 another chance. 22 22 So that's a discussion that I have Q. Yeah. Do you recall anyone else 23 that you might have issued discipline to for any 23 with my manager. And then from there, we, you 24 know, talk to the employee that's getting 24 reason? 25 25 terminated. But in Alex's case, he just didn't A. No. Page 23 Page 25 Q. When you went off the record, did 1 really want to listen to us, so --1 2 you speak to counsel for any reason? Q. Are there any reasons that you 3 would immediately terminate an employee at Kings 3 A. Yes, I did. Uh-huh. 4 Island [sic] instead of going through a Q. What is Kings Inn's policy 5 progressive policy? 5 regarding equal employment opportunity? A. I'm sorry, can you repeat that A. I don't remember. 7 7 question? Q. Was that written somewhere in the 8 employee handbook? 8 Q. Yeah. If you wanted to immediately 9 terminate somebody at Kings Inn, what would be A. I don't remember. It's been two 10 reasons that you would, you know, conduct an 10 years. I -- it should be, but I can't say 11 immediate termination rather than issuing 11 confidently right now since I'm not there 12 warnings and going through the progressive 12 anymore. 13 discipline policy? Q. In your role, were you responsible 13 14 for equal employment opportunity and similar A. Well, it's like if anyone is being 15 combatative, threatening, we just terminate them 15 antidiscrimination policies? 16 immediately. We don't need that behavior on our A. Like, yes, we were aware of those 16 17 property. 17 policies, so yes. 18 Q. In your experience, have you 18 Q. In your role, were you responsible 19 terminated other individuals for being 19 for informing employees or training employees on 20 combatative or insubordinate or anything like 20 these type of policies that the company had? 21 that? 21 MR. ENGEL: I'm going to object to 22 A. No. 22 the form. You can go ahead and answer. Q. How many people have you had to 23 THE WITNESS: Can you repeat? Like 24 terminate at Kings Inn in your experience there? 24 if I did what? 25 BY MR. LONG: 25 A. Only one.

1 Q. In your role there at Kings Inn,

- 2 did you have any responsibility to train or
- 3 inform employees about the company's equal
- 4 employment opportunity policies and
- 5 antidiscrimination policies?
- 6 A. No, I was not doing that.
- 7 Q. Do you know if anyone else had that
- 8 responsibility or did that?
- 9 A. I don't remember. But at the most,
- 10 my manager was -- Nikki was the most experienced
- 11 one, so I would have expected her to follow
- 12 those policies if needed.
- Q. Do you know if the company's
- 14 handbook had any policy regarding investigating
- 15 complaints of discrimination?
- 16 A. I don't remember.
- 17 Q. During your time at Kings Inn, were
- 18 you involved in any investigations of complaints
- 19 of discrimination?
- 20 A. No.
- Q. Did you receive any complaints of
- 22 discrimination during your time there?
- 23 A. No.
- Q. When Mr. Moore said that you were
- 25 racist, did you interpret that as a complaint

Page 2

- 1 just asking you what you have done. Like this
- 2 has nothing to do with race. That was my --
- 3 that's how I responded to him.
- 4 Q. Did you talk with Nikki about that 5 comment at all?
- A. I don't remember. I may have, but I don't remember what our conversation was.
- Q. Do you recall what Kings Inn's
- 9 policy was regarding accommodations for
- 10 employees who had disabilities?
- 11 A. I don't remember the actual policy,
- 12 but I know for a fact that we did require
- 13 employees to bring in any forms, any notices
- 14 that they have from their doctors regarding
- 15 their disability.
- 16 Q. So were you in charge of handling
- 17 that process?
- 18 A. Both me and my manager, Nikki.
- 19 Q. So if somebody said, you know, I
- 20 have a disability, I need an accommodation, can
- 21 you walk me through the steps that, you know,
- 22 you would take in response to a request like
- 23 that?
- A. Well, we never really were ever in
- 25 this process. We never really had to really run

Page 27

1 regarding discrimination --

- 2 A. No.
- 3 Q. -- based on his race?
- 4 A. No, I think he was lashing out at
- 5 me since I was asking about his work and his
- 6 daily duties.
- 7 Q. Did you share that comment with
- 8 anybody else?
- 9 A. No, just in that paper, that
- 10 written paper that I -- the statement that I
- 11 had. So my manager saw it.
- Q. So can you -- so when he made that
- 13 comment, did he say it directly to you, or did
- 14 he say it to someone else?
- 15 A. He said it directly to me.
- 16 Q. Was there anybody else there at
- 17 that time?
- 18 A. No, it was just me.
- 19 Q. And was he just calling you racist?
- 20 Did he say anything about anyone else being
- 21 racist?
- A. No, he just called me racist.
- Q. Did you say anything in response to
- 24 that?
- 25 A. I said Alex, I'm not racist. I'm

- 1 through the process, so -- but I would say at
- 2 the most case, like if they had a disability,
- 3 they would let us know, and we would provide
- 4 them full accommodations, uh-huh.
- Q. So who would be involved in
- 6 receiving a request like that or considering it
- 7 or granting an accommodation?
- 8 A. Both me and my manager, Nikki, at
- 9 that time, yeah.
- 10 Q. Do you recall if Mr. Moore ever
- 11 requested an accommodation for any reason?
  - A. No.
- 13 Q. So after you said that you
- 14 requested employees to submit medical
- 15 documentation, would you be responsible for
- 16 reviewing that documentation?
- 17 A. Me and my manager at that time,
- 18 Nikki.

12

- 19 Q. In your experience there, has
- 20 anyone submitted a request for an accommodation
- 21 for any reason?
- A. No, not that I remember, but -- no,
- 23 as far as I remember.
- Q. Do you know if there's anything in
- 25 Kings Island's policies or the employee handbook

Page 29

1 about relationships, romantic relationships,

- 2 between employees?
- 3 A. I don't remember.
- 4 Q. Do you recall ever discussing that
- 5 issue with Nikki or anyone else?
- A. What issue?
- 7 Q. Potential relationships between
- 8 employees.
- 9 A. No.
- 10 Q. If there had been a relationship
- 11 between an employee -- two employees, would that
- 12 have concerned you for any reason?
- 13 A. I would like to know about it, but
- 14 that wouldn't have concerned me.
- 15 Q. What was Mr. Moore's position at
- 16 Kings Island called?
- 17 A. So he was working in a housekeeping
- 18 capacity. So he was -- during Covid times,
- 19 everybody was working in different capacities.
- 20 So he was in a housekeeping role, so we had him
- 21 work as a housekeeper, laundry, and houseman.
- 22 So that kind of included those three roles that
- 23 we had for him at that time, so yeah.
- Q. Was this a supervisory role?
- A. No, but I think at one point we did

Page 30 1 kind of started to go downhill with him.

Q. So why did he stop working in that

Page 32

Page 33

3 role --

4

- A. Because of his --
- 5 Q. -- as the housekeeping manager?
- 6 A. Because of his behavior, his work
- 7 ethic. He wasn't doing anything in that role,
- 8 so he was basically milking our clock and doing
- 9 nothing. So from a day-to-day -- from a
- 10 management perspective, we just couldn't have
- 11 that anymore. So we had to let him go for that
- 12 role, but he was more than welcome to work in
- 13 other roles.
- Q. When he was taken out of that role,
- 15 did you have a meeting with him, or how did
- 16 that -- how was that informed to him?
- 17 A. I don't remember. I don't think I
- 18 was there for that, but I don't remember.
- 19 Q. You said he was in the position of
- 20 housekeeper; is that correct?
- A. Housekeeper. Like anything
- 22 housekeeping, laundry, houseman.
- Q. What duties would that position
- 24 entail?
- A. Which one?

Page 31

- 1 give him a supervisory role when our
- 2 housekeeping manager was -- she was going to be
- 3 out for a period of time, so we did hand over
- 4 that responsibility to him.
- 5 Q. So he was acting as the
- 6 housekeeping manager for some time?
- 7 A. Yeah, he was. Uh-huh.
- 8 Q. Was that, you said, a temporary
- 9 basis while the other employee was on leave or
- 10 something like that?
- 11 A. Yes. Like we did -- you know, if
- 12 he -- his work ethic was great, you know, at one
- 13 point, so like he was doing a good job, but --
- 14 so that was temporary at that point, but, you
- 15 know, if he kept up the good work, we would have
- 16 maintained his supervisory position.
- 17 Q. Do you recall when he started in
- 18 that position?
- 19 A. I do not recall, but it was around
- 20 like January, I'm assuming. I don't remember,
- 21 but around that time.
- Q. When did he stop working in that
- 23 role?
- A. That I don't remember, but it was
- 25 shortly -- I'm thinking February when everything

- 1 Q. The -- you know, anything that he
- 2 was -- I guess basically his whole -- the scope
- 3 of his job duties there when he was not acting
- 4 as the housekeeping manager.
- 5 A. Yeah, so wherever -- during that
- 6 day, whatever we need him to do. So if we need
- 7 rooms turned down, if we needed rooms to be
- 8 stripped, you know, we would assign those duties
- 9 to everyone. You know, he was not the only one.
- 10 So stripping rooms, laundry, making sure the
- 11 carts are filled, cleaning the rooms, and
- 12 cleaning common areas, as well.
- Q. How many rooms does the hotel have?
- 14 A. I don't remember. I can give you
- 14 A. Tuolit lemember. I can give you
- 15 an estimate. Like I think it was around -- we
- 16 had some rooms that were not working, but the 17 whole hotel probably has like 100 rooms, I
- 18 believe.
- 19 Q. How many people were in the
- 20 housekeeping staff?
- A. We had a few, like three or four
- 22 people, including Alex, uh-huh.
- Q. So would they basically split up
- 24 what rooms had to be cleaned and serviced every
- 25 day?

1 A. Yes, uh-huh.

- 2 Q. Who was responsible for managing
- 3 the day-to-day assignments?
  - A. Our supervisor, Rhonda.
- 5 Q. Would that be Rhonda Craddock?
- A. Yes, uh-huh. 6
- O. Is she still in that role? 7
- 8 A. No.

4

- 9 Q. Do you know when she left?
- A. I think September of '21, but I 10
- 11 could be wrong. But I think it's around that 12 time.
- 13 Q. Why did she leave?
- 14 A. I don't remember. But she wasn't
- 15 keeping up her duties, as well. I think she
- 16 found another job too. So I don't recall since
- 17 I wasn't on site when she left.
- Q. So was that after you had found
- 19 another job and moved to a different position?
- 20 A. Yeah, so I don't remember.
- 21 Q. So typically how many rooms would
- 22 an employee, a housekeeping -- a member of the 22 could do or couldn't do?
- 23 housekeeping staff have to clean per day?
- A. It was like two an hour. Like
- 25 that's kind of what we had an expectation for

- 1 all the housekeepers is to basically clean two
- 2 rooms an hour, and that's their expectation. So
- 3 it just depends on the day. Like on Sundays we
- 4 had a lot more rooms, because it was the
- 5 weekend. Weekdays we didn't have that many
- 6 rooms. So it just depended on day-to-day and
- 7 how many guests we had.
- Q. Other than actually cleaning or
- 9 changing sheets and things like that, did
- 10 members of the housekeeping staff do any
- 11 paperwork or similar type of work?
- A. Like what do you mean by that? 12
- 13 Like training, or like anything on the computer?
  - Q. Yeah. Like other than just, you
- 15 know, the cleaning or housekeeping, did
- 17 didn't require them to stand or lift or, you
- 18 know, move sheets or anything like that?
- 19 A. No. I don't remember, but no.
- Q. In your experience there, have you 20
- 21 ever had any employees request light duty for
- 22 any reason?
- 23 A. Yeah. I believe I have before,
- 24 yeah.

25

Q. And if an employee requested light

1 duty, what kind of assignments would they be

- 2 given?
- 3 A. So they would still be given a room
- 4 to clean, but we would do some of -- like the 5 stuff that they couldn't do. So, you know,
- 6 making the bed, vacuuming, anything that
- 7 required bending, we would accommodate that.
- 8 But depending on their situation. So if they
- 9 can't lift anything, then somebody else would
- 10 lift something, so yeah.
  - Q. Other than -- do you recall if
- 12 Mr. Moore ever requested light duty?
  - A. Yes, in March.
  - Q. Do you recall anyone else ever
- 15 requesting light duty?
  - A. I don't remember, but I believe
- 17 someone may have. But I just don't remember,
- 18 yeah. But he was not the first one, yeah.
- 19 Q. Who would be responsible for, you
- 20 know, reviewing that kind of request and then,
- 21 you know, figuring out which job duties they
- A. Like who would be involved in that
- 24 process?

13

14

25 Q. Yes.

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- A. My manager and I and Rhonda, our
- 2 housekeeping manager, to see where we can --
- 3 where we need help.
- Q. So were you involved in hiring 4
- 5 Mr. Moore?
- A. I was not. It was my manager, 6
- 7 Nikki.
- 8 Q. Do you know if anyone else besides
- 9 Nikki was involved?
- 10 A. I'm assuming Rhonda, because she
- 11 did interview him, so -- because it's a
- 12 housekeeping role, so I believe Rhonda, as well.
- 13 But I don't remember, but I'm assuming Rhonda,
- 14 as well, uh-huh.
- 15 Q. When somebody gets hired, do you
- 16 employees have any other duties that, you know, 16 play any role in reviewing that or approving it
  - 17 before it's finalized?

23 were hiring.

- A. I would look over the verification
- 19 forms. But I think for the most part like
- 20 Rhonda and Nikki, they worked before, so a lot
- 21 of like the employees that came in they knew.
- 22 So I always trusted their judgment on who they
- Q. Did anyone ever mention to you when 25 Mr. Moore was hired that he had any kind of

1 physical limitations at all?

- 2 A. No.
- Q. Do you recall meeting Mr. Moore 4 after he was hired?
- 5 A. Yeah, I did say hi to him, yep, but 6 he -- I did talk to him, yeah.
- Q. Was that pretty soon after he was 8 hired?
- 9 A. Yeah. Like he filled out the form, 10 and he was right there, so I did say hi to him,
- 11 uh-huh. Yep, I introduced myself to him,
- 12 uh-huh.
- Q. So did you have a friendly
- 14 relationship with him?
- 15 A. Like throughout the employment?
- 16 Q. Yeah. Initially did you have any
- 17 issues?
- 18 A. Oh, no, not at all. He was
- 19 pretty -- he worked -- like he was pretty nice.
- 20 He worked like other employees. Like he was 21 good.
- Q. Did you ever socialize with him or
- 23 talk to him outside of work for any reason?
- 24 A. No.
- Q. So you mentioned that when he

1 those ways you described?

- 2 A. No, I -- all I can think is that,
- 3 you know, when -- later down the road when I

Page 40

Page 41

- 4 found out about Rhonda and Alex, they had a
- 5 prior relationship before coming and working at
- 6 Kings Inn, I thought about the fact that she did
- 7 get married around February. So I don't know if
- 8 that had something to do with it. But he was
- 9 good before. Like we didn't have any issues
- 10 with him.
- 11 Q. When did you find out that
- 12 Ms. Craddock and Mr. Moore had had a previous
- 13 relationship?
- 14 A. Like later down the road. Like it
- 15 wasn't anything that -- we didn't think it would
- 16 cause any issue. Like it was later down the
- 17 road like his behavior was very unpredictable.
- 18 But Rhonda wasn't there most of the time, like
- 19 when his behavior was like that.
- 20 So I don't know like why he didn't
- 21 listen to us. He was disobedient. Like he was
- 22 also taken off his supervisory role because he
- 23 wasn't doing all those things, so -- but that
- 24 despite that information, like that had nothing
- 25 to do with it. He was just a bad employee.

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1

1 initially started, his performance was good; is

- 2 that correct?
- 3 A. Yeah, uh-huh. Yeah.
- 4 Q. So when did you notice that there
- 5 was any change in his performance?
- 6 A. February.
- 7 Q. Before that, did you notice any
- 8 issues with his employment -- his performance?
  - A. No. I would say it was around
- 10 January, February. I don't know the exact time
- 11 frame, but prior to that, we had no issues with
- 12 him.
- Q. Do you know what happened, why, you
- 14 know, he was a good employee and then he started
- 15 having issues?
- A. I don't know. It was just his
- 17 behavior became unpredictable. It was just
- 18 erratic. I mean, when he was a good employee,
- 19 he was a good employee. But his behavior was
- 20 just erratic. He would yell, scream. Just you
- 21 wouldn't know what Alex would walk through the
- 22 door, you know, once his behavior started being
- 23 unpredictable, so I --
- Q. Do you know any reason at all why
- 25 he was, you know, behaving erratically or in

Q. Did anybody raise that -- you know,

- 2 discuss that, their prior relationship, with you
- 3 before he was fired, or was that after?
- 4 A. It was brought up later, but that
- 5 was not the reason he was fired.
- 6 Q. Who told you about what happened
- 7 between them?
- 8 A. Nobody. I don't have any details
- 9 about what happened between them. I think Alex
- 10 is the one who brought it up verbally when they
- 11 were arguing, so that's all I know.
- Q. Did you see them argue, or how did
- 13 you learn about them arguing for any reason?
- 14 A. No, he was arguing -- when we were
- 15 sitting there, he was arguing with us. So it
- 16 was said in front of us that there was a prior
- 17 relationship. I don't remember what was said,
- 18 but that's how I knew that. That's when we
- 19 found out, me and Nikki.
- Q. So he told you about that prior
- 21 relationship at some point?
- A. No, he didn't. Like that's when he
- 23 brought it out, like during one of his
- 24 disciplinary actions I think.
- Q. Okay.

Page 42 Page 44 1 A. Yeah. So we just -- that's how it was 2 Q. So this was a different meeting 2 erratic. Like it just changed. We just didn't 3 know what Alex we would get every day. Like 3 before his termination then? 4 that's how he changed, yeah. 4 A. Yes, I think so. I don't recall. Q. Did any other employees ever have 5 But it was brought up at one of those meetings, 6 yeah. 6 any complaints about him? 7 7 A. They did, I just don't remember Q. Do you recall what he said when he 8 brought up, you know, that they had dated in the 8 what they were. 9 past or had a relationship? Q. Would that be other members of the 10 A. I don't remember what he said. 10 housekeeping staff? 11 Q. Did you ever talk with Ms. Craddock A. Yeah, like I think -- I think it 12 about it? 12 was Rhonda, but I don't remember -- it was 13 A. I didn't, but my manager did. 13 also -- I had a laundry lady, as well, so, you 14 Q. Do you know what -- did she tell 14 know, there were complaints not just about him, 15 you what Ms. Craddock had said about what --15 but about Rhonda too. So I can't recall. I A. She told me -- my manager told me 16 mean, I had complaints with him, so -- because 17 she asked Rhonda. She goes it was like prior to 17 he would leave his cart inside the room instead 18 this. It was a long time ago. So this has 18 of outside the room when he was cleaning a room, 19 nothing to do with his work -- you know, his 19 so we just wouldn't know where he was. And we 20 work ethic right now, so he is just finding a 20 told him multiple times hey, Alex, you have to 21 reason to blame somebody. 21 leave the cart outside the room so when we're 22 Q. Do you know if they were involved 22 doing our rounds, we need to know where you are, 23 romantically during the time that he was working 23 what room you're cleaning so we can let our 24 there? 24 front staff know what rooms to mark clean in the 25 25 system. So that's the one complaint I had with A. No. Page 45 1 Q. Did anyone ever report that to you? 1 him, but --2 A. No. 2 Q. What kind of complaints were there 3 Q. You said that Ms. Craddock got 3 about Mrs. Craddock? 4 married, you said, in February? A. I think just cleanliness at the 5 A. Yeah, around -- yeah, in February, 5 most. Like that was my complaint. Sometimes 6 uh-huh. I don't recall exactly what date or 6 she wouldn't, you know, look at the rooms as a 7 time, but around that time frame. 7 supervisor would. So I would find some things, Q. Do you know any other reasons why 8 but, you know, that was just like here and there 9 he initially started as a good performer and 9 cases, yeah. 10 then later he had issues? 10 Q. Who was the -- you said head of A. I don't know. He just -- he just 11 laundry. Who was that? 12 became a bad -- like he was just a bad employee 12 A. Gerri at that time. She's retired 13 Like, you know, we gave him multiple chances, 13 now I think. 14 multiple warnings, and he just didn't change 14 O. What was her last name? 15 after that. So, I mean, he apologized here and 15 A. I don't know. I don't remember. 16 there, and, you know, we accepted his apology, 16 Q. At some point did Mr. Moore request 17 but it just kind of continued, so -- yeah. 17 light duty based on physical issues he was 18 Q. You mentioned that his behavior was 18 having?

24 don't remember. Both of us, meaning my manager, 25 Nikki. So we were involved in that process, but

Q. When he made that request, did you

21 meet with him, or did someone else meet with him

A. Yeah, I think it was both of us. I

A. Yeah, in March he did.

19

20

22 to talk about that?

20

19 erratic. In what ways was it erratic?

25 know, carts and just doors.

A. So like one day he would come and

23 then, you know, the next day he would just come 23

21 be happy, like, you know, be nice, he would be

24 in mad, come an hour late, start slamming, you

22 all like ready to work, like ready to go, and

1 basically we kind of came up with a plan like,

- 2 you know, he can't lift, he can't do this, but
- 3 like we can, like I said, make the beds for him,
- 4 vacuum. So we had somebody else doing that for
- 5 him, so --
- 6 Q. Who was -- who else was involved in
- 7 that process? You said you and Nikki; is that
- 8 correct?
- 9 A. Yeah. Yeah. Uh-huh.
- 10 Q. Was there anybody else involved in
- 11 that?
- 12 A. Like making the decision of --
- 13 approving the decision for light duty?
- 14 Q. Yes.
- 15 A. No, uh-uh.
- Q. You said that you reassigned some
- 17 of his job duties; is that correct?
- 18 A. Yeah, like vacuuming and making the
- 19 beds.
- Q. Who assisted with those duties if
- 21 he didn't do it?
- A. Like it was either me -- it was
- 23 whoever was -- like we were short staffed, so we
- 24 usually had other housekeepers. Rhonda helped
- 25 with that too. But I don't -- it was somebody.

- Page 46 1 A. I don't remember.
  - 2 MR. LONG: All right. I'd like to
  - 3 introduce my first exhibit. I'm marking it as

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- 4 Exhibit A. I'll share it on the screen here.
- 5 (Thereupon, Exhibit A, February 8,
- 6 2021, incident report email, was marked for
- 7 purposes of identification.)
- 8 BY MR. LONG:
  - Q. Can you see this document?
- 10 A. Uh-huh.
- 11 Q. It's an email entitled Incident
- 12 Report. Can you please read that?
- 13 A. Yes. Sorry, let me move this.
- 14 Okay. This statement is in reference --
- 15 Q. You don't have to read it out loud.
- 16 Just --

19

9

- 17 A. Oh, just read it, okay. I'm glad.
- 18 Sorry. Okay.
  - Q. Have you seen this email before?
- A. Yes, it was sent to me and my
- 21 manager. Uh-huh, yep.
- Q. After you received this email, what
- 23 steps did you take in regards to the report?
- A. So we did a verbal warning. We
- 25 talked to him. And I also -- this happened on

Page 47

- 1 We had somebody do it, I just don't remember
- 2 who. Like it was a bunch of different people
- 3 helping him.
- 4 Q. Do you recall if he requested any
- 5 other type of accommodation or change in his job
- 6 duties?
- 7 A. No.
- 8 Q. Were there any issues with
- 9 providing the light duty request that he made in
- 10 terms of staffing?
- 11 A. No
- 12 Q. So before January 2021, you're not
- 13 aware of any issues that Mr. Moore had at work?
- 14 A. No.
- 15 Q. When did you -- when do you recall
- 16 the first issue with him occurred?
- 17 A. I think in February. Like just
- 18 problems with him in general?
- 19 Q. Yes.
- A. I think February, but I'm not sure
- 21 when it all started, but that's when I first
- 22 documented him.
- Q. Are you aware of any incidents
- 24 prior to the first documentation that he had at
- 25 all?

- Page 49 1 2-6-21. I also wrote my statement, as well,
- 2 because I was there, as well. So we did talk to
- 3 him after with Nikki, as well, and gave him a
- 4 warning.
- 5 Q. So did you speak with him on the
- 6 same day that this happened, or when do you
- 7 recall speaking with him?
- 8 A. I don't remember. It was like a
- 9 few days where he was having this behavior where
- 10 he was not doing any tasks, coming in late. So
- 11 this was multiple days, so -- yes.
- 12 Q. When you met with him to discuss,
- 13 you know, her report here, what did he say?
- 14 A. He was -- I don't remember what was
- 15 said. It's been two years. But I know for a
- 16 fact that he was angry and combatative, so I
- 17 just don't remember what was said.
- Q. Did he mention anything about being
- 19 physically unable to do any of those tasks?
- A. He didn't say that. Like he didn't
- 21 say any -- like his impairment. He didn't say
- 22 anything to do with that.
- Q. Did you speak with Ms. Craddock
- 24 after she sent this to you?
- A. Yeah, we talked that day. Like she

Page 52 1 sent that report that night to me because I 1 instructions he was given. What did he say 2 wanted her also to send me something written. 2 about why he didn't make any beds, if he gave a Q. What did she say about what had 3 reason? 4 happened, you know, if you recall? 4 A. Well, he left without giving me the 5 A. I don't remember, but this is -- to 5 list. Like he never talked to me before he 6 left. This was how he was. He would leave 6 an extent what's written is what happened, and 7 that's how she told me, uh-huh. 7 without giving us a list. So I would have to go (Thereupon, Exhibit B, February 8, 8 back and check what rooms were cleaned, what 9 2021, incident report, was marked for purposes 9 rooms were not cleaned. Some rooms didn't have 10 of identification.) 10 towels, so I had to go put towels -- I had to 11 BY MR. LONG: 11 clean up after him that day. 12 Q. All right. I'm going to go to 12 Q. So what's the -- how do you manage, 13 Exhibit B, and this is the incident report. 13 you know, what tasks need to be done or what 14 A. Uh-huh. 14 needs to be still completed? I know there's 15 O. Yes. 15 mention of boards somewhere. Can you just A. I'm sorry, I was agreeing with you. 16 explain to me what that -- how that process 16 17 Yes. 17 works? 18 Q. Please read over this. 18 A. Like they get a list usually of A. I read it. 19 19 what rooms need to be cleaned, and he had --20 Q. Do you know who wrote this up? 20 from this -- reading this, he had ten rooms that 21 A. This was me. I wrote this up. 21 day. So he had plenty -- and he was there for 22 Q. Do you recall when you wrote it? 22 ten hours. So he should have had plenty of time 23 A. On February 8th. 23 to clean those rooms, so --24 Q. So the same day that it was 24 I'm sorry, let me take a -- sorry, 25 reported to you? 25 I'm going to step back. I didn't read that Page 51 1 A. I believe so, but -- yeah. It 1 correctly. He only stripped three to four rooms 2 could have been the next day. I don't remember. 2 out of the ten he was given. So he was supposed 3 But it -- it's one of those, because it started 3 to be stripping rooms that day. I believe he 4 that week, so I -- it's one of the days where 4 was also cleaning. I don't remember the 5 Rhonda wasn't there. 5 details, but he was cleaning rooms that day from 6 what I remember. Q. In this paragraph here, it says he 7 was making rude comments. 7 But they're usually given a board, 8 A. Uh-huh. 8 and then they let us know what they've cleaned. 9 9 And then usually we go back and see, you know, Q. Do you recall what he said? A. I don't remember what he said, but 10 10 what needs to be put into rooms, what is not in 11 he was just being rude. Like he said something, 11 the rooms. 12 I just don't remember what. 12 O. You said a board. Is it like a 13 Q. It says here that he was 13 whiteboard or --14 complaining about the towels not being washed. 14 A. It's like a list they're given. 15 Do you recall anything he said about, you know, 15 It's printed out --16 that issue? 16 Q. Okay. 17 A. I was -- we didn't have a laundry 17 A. -- sorry, if that's what you're 18 lady that day on the weekend, so I was doing the 18 asking me. 19 laundry. I told him Alex, I'm washing those 19 Q. Like a printed sheet of paper? 20 towels for you so you will have those towels. 20 A. Yeah, a printed sheet of paper that 21 That was it. But he was like -- I told him I 21 says what rooms are dirty, yeah. 22 would have clean towels for him, but he just --22 Q. In terms of employees, do they 23 clock in and clock out? How does that --23 he was complaining about it to me. Q. And at the bottom here, it says A. Yes, they clock in and clock out. 25 that he did not make any beds per the 25 We had a little machine in the laundry room, and

Page 54 1 they would have like a card, and they would 1 Q. Do you know when Ms. Craddock wrote 2 timestamp in, timestamp out. 2 this and signed it? 3 A. I actually don't remember, but I Q. So like the old-fashioned like 4 stamp time? 4 think it was around maybe March, I believe. But 5 A. Yeah. 5 I know there's no date on it, but it is after 6 Q. Okay. 6 2-8 is what I can tell you. 7 A. Yeah. 7 (Thereupon, Exhibit D, February 9, Q. And you said -- did he leave 8 8 2021, Employee Disciplinary Action Form, was 9 without actually clocking out, like stamping 9 marked for purposes of identification.) 10 out? 10 BY MR. LONG: 11 A. No, he clocked out, but he never 11 Q. Okay. All right. Let's move to 12 Exhibit D. This is the disciplinary form for 12 gave me a list. Like he's supposed to report at 13 the end of the day, you know, hey, this is what 13 2-9-21. Can you still see it okay? 14 I've cleaned, this is what I've done, you know, A. Yes, I can see that. Uh-huh, yes. 14 15 just before he left. Like, you know, Gini, do 15 O. So who filled this form out? 16 you need anything, just those things. They're 16 A. It looks like -- I'm not sure. 17 Like I signed at the bottom. I think it was 17 required to do that before they leave, and he 18 never did that. 18 Rhonda, I think. My manager also signed at the 19 Q. Was he working 40 hours a week? 19 bottom, so I'm not sure. 20 A. It depended. I think for most time 20 MR. LONG: Can we take a break? 21 he was working 40 hours. He wanted 40 hours, as 21 Like five minutes would be good. 22 well, so we gave him 40 hours. But I don't 22 THE WITNESS: Okay. 23 23 recall at all like how his hours fluctuated, MR. LONG: Thanks. 24 24 but -- I don't remember. Because we also didn't (Recess taken.) 25 have -- you know, if there was nothing to do 25 BY MR. LONG: Page 55 Page 57 1 that day, then we would send them home early. Q. Can you see this document, the 1 2 So I just don't remember. 2 employee disciplinary action form? Q. For housekeeping staff, did they A. Uh-huh. Yes. 4 work like a set 9 to 5 schedule, or like what 4 Q. So you testified that you didn't 5 was their schedule? What were their schedules 5 complete this, correct? 6 like? A. No. 7 7 A. Yeah, most of the time like 9 to 5, Q. And you said that it would have 8 but they would start at 7 sometimes just 8 been Ms. Craddock who would have completed this? 9 depending on who could get there first. A. Either Nikki or Rhonda. 10 Q. Was there someone there overnight, 10 Q. When an employee received this kind 11 like housekeeping staff 24/7, or --11 of form, do you typically fill it out, or would 12 A. It was usually me if somebody 12 the --13 needed anything. I mean, I was cleaning rooms A. Either one. Like the manager would 14 if needed. I was there. 14 fill it out. We also would work together to 15 (Thereupon, Exhibit C, statement of 15 fill it out with the employee, as well. But he 16 Rhonda Craddock, was marked for purposes of 16 refused to sign and include -- he didn't want to 17 identification.) 17 write his side, so --18 BY MR. LONG: 18 Q. Did you -- when you -- when this Q. All right. I'm going to introduce 19 was issued to Mr. Moore, were you present during 20 Exhibit C here. Can you see this document? 20 that meeting? 21 It's signed by Rhonda Craddock at the bottom. 21 A. Yes, I was there. Uh-huh, yeah. 22 A. Yes, uh-huh. 22 Q. And did you hand him this form at Q. Please read that. Have you ever 23 that meeting? 24 seen this document before? 24 A. Yeah, like the form was given. I

15 (Pages 54 - 57)

25 don't know if it was me, but I was there when we

A. Yes, I have.

1 filled it out, and he was there.

- Q. What did he say when you met with
- 3 him and gave him this form?
  - A. I don't remember.
- 5 Q. Did he make any complaints about
- 6 why he didn't make the beds for any reason?
- 7 A. He did complain, I just don't
- 8 remember what was said, but -- I mean, he showed
- 9 up an hour late. He never said anything. Like
- 10 he just wasn't doing his job.
- 11 Q. At the top, it says creating a
- 12 hostile work environment.
- 13 A. Uh-huh.
- 14 Q. Do you know what was meant by that
- 15 statement?

4

- 16 A. I think he just tends to yell and
- 17 scream. So like I think that's where the
- 18 hostile kind of comes into play. Like he would
- 19 just be very loud and aggressive, so --
- Q. Above that, when it says type of
- 21 violation written, warning second, do you know
- 22 when the first warning occurred?
- A. It was on the 4th. It's right --
- 24 the previous warning was on the 4th, and that
- 25 was just a meeting we had.

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- Q. What was that meeting about?
- 2 A. I think it was like about the same
- 3 thing, like he wasn't doing his job, not
- 4 cleaning his rooms.
- 5 Q. Was there anything in particular
- 6 that he wasn't doing, or was he just not doing
- 7 any of the cleaning duties in those rooms?
- 8 A. Yeah, he just wasn't cleaning.
- 9 Like he would, again, hide the cart in his room,
- 10 and we won't find him. So half the time we're
- 11 looking for him. So those were some of the
- 12 things.

1

- Like half of the time we're looking
- 14 for you. We're trying to run our day-to-day
- 15 operations. We need the cart outside. So, you
- 16 know, sometimes we have to fill his cart too.
- 17 So we just wanted to make sure he had
- 18 everything.
- 19 So he just wouldn't listen. He was
- 20 just disobedient for most of the time. That was
- 21 our biggest issue with him.
- Q. Do you know what he was doing if he
- 23 wasn't cleaning in those rooms? I mean, were
- 24 there any reports that he was just sitting
- 25 around or anything like that?

- 1 A. Well, I don't know if he was in
  - 2 those rooms. We didn't know what room he was
  - 3 in. So he could be sitting around in a room,
  - 4 and we would never know what room, because we
  - 5 would never see the cart outside on each floor.
  - Q. How could you tell that he hadn't
  - 7 cleaned or done anything in those rooms?
  - 8 A. We would go check the rooms, and if
  - 9 they were not clean, we would not -- mark them
  - 10 not clean, so that's how we would check. Rhonda
  - 11 would go check behind him, as well, making sure
  - 12 everything is done.
  - 13 Q. Was he supposed to, you know, wipe
  - 14 down mirrors, you know, wipe clean --
  - 15 A. How you would wipe -- yes, like
  - 16 wipe down mirrors, clean the bathroom, put the
  - 17 toiletries, make the bed, vacuum, wipe
  - 18 everything down that needs to be wiped down,
  - 19 yeah.
  - Q. Moving to the next page, and it's
  - 21 DEF2. Do you know who wrote this statement that
  - 22 was attached to this? Was it attached to this?
  - A. It's attached to that and, like I
  - 24 said, I don't remember who wrote it. Either
  - 25 Rhonda or Nikki.

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Page 60

- 1 (Thereupon, Exhibit E, March 10,
  - 2 2021, Employee Write Up, was marked for purposes
  - 3 of identification.)
  - 4 BY MR. LONG:
  - Q. Okay, moving on to my next exhibit,
  - 6 Exhibit E. Can you see this document? Please
  - 7 review it.
  - 8 MR. ENGEL: While she's looking,
  - 9 off the record.
  - 10 (Thereupon, an off-the-record
  - 11 discussion was held.)
  - 12 BY MR. LONG:
  - Q. I'll scroll down to this page too
  - 14 so you can review that, as well. Have you seen
  - 15 this document before?
  - 16 A. Yes, uh-huh.
  - 17 Q. Do you know, did you type this up
  - 18 or did someone else?
    - A. I don't remember. It looks like it
  - 20 might be Nikki, but I'm not sure. It could be
  - 21 Rhonda too, but I don't remember. Nikki signed
  - 22 at the bottom, so it looks like -- but --
  - Q. Do you know --
  - A. And I also signed it.
    - Q. -- is this Ms. Rhonda Craddock?

1 A. Yeah, she got married. So she was

- 2 Davis Craddock for clarification, yeah. Q. On the first sentence of the
- 4 description of infraction, it says that he was
- 5 informed he needs to clean two rooms per hour.
- 6 The next sentence says if he was unable to do
- 7 that, we would not have work for him.
- Did he ever express any concerns
- 9 that he wouldn't be able to clean two rooms per 10 hour?
- 11 A. No, he didn't. Like he was looking
- 12 for more hours to work, so -- no.
- 13 Q. And about halfway down this
- 14 paragraph, it says MOD. What does that refer
- 15 to?
- 16 A. Manager on duty. So that could be
- 17 either me, Nikki, and then our supervisor,
- 18 Rhonda.
- 19 Q. And further down it says he pulled
- 20 another employee off her board leaving us short
- 21 the [sic] needed rooms to sell and killing
- 22 productivity. Do you know what employee that \$22 there, but I think it was Nikki who made the
- 23 referring to?
- 24 A. I don't remember what employee it
- 25 was, but I think he pulled her so she could help

- 1 room, or was it just assigned to him to do the
- 2 other duties other than cleaning the bed, or how
- 3 did that process work?
- A. I feel he should let us know if he
- 5 needs help instead of just pulling another
- 6 employee and, you know, we're thinking that
- 7 employee left, you know. So he just doesn't --
- 8 you know, he doesn't let us know where he needs 9 the help. So let us know. But he never did.
- 10 And then when you ask him a question, he just,
- 11 you know, becomes combatative and just
- 12 doesn't -- starts yelling and being rude, so --
- 13 Q. Under the plan for improvement
- 14 section, it says effective immediately, Alex
- 15 will no longer act in a supervisory capacity.
- 16 Who made that decision to remove him from a
- 17 supervisory capacity?
- 18 A. I think it was Nikki.
- 19 Q. Were you involved at all in that 20 decision?
- 21 A. I don't remember. I know I was
- 23 decision.
- 24 Q. Would it have been anyone else 25 along with Nikki who made the decision?

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1 him clean his rooms.

- 2 Q. Would that have been another member 3 of the housekeeping staff?
- A. Yeah, I just don't know at the 4 5 time.
- Q. Further down it says that he was
- 7 not meeting the minimum standard required. What
- 8 standard or how was he not meeting that
- 9 standard?
- 10 A. I think just cleaning rooms, that
- 11 he is just not cleaning them, yeah. And our
- 12 minimum standard is two rooms per hour -- per an
- 13 hour, so he is failing to do that, yeah.
- Q. Did he make -- did he complain at
- 15 all during that time about not being able to
- 16 make beds?
- 17 A. No. Yeah, like I think we would go
- 18 in -- some of those rooms we would have somebody
- 19 go and make the beds and all he had to do was
- 20 clean the bathroom, wipe down -- you know, we
- 21 had somebody -- so he had help, but he just
- 22 wouldn't complete it still without having that
- 23 help.
- 24 Q. If he needed help, would he, you
- 25 know, need to tell somebody I need help in this

Page 65 A. I mean, probably me and Rhonda,

- 1 2 since she was the housekeeping supervisor then.
- Q. At the bottom of that paragraph, it
- 4 says he must meet the minimum to remain on the
- 5 team as part of the housekeeping department --
- 6 as part of the housekeeping department, period.
- 7 What minimum was that referring to?
- A. Cleaning rooms, just showing up on
- 9 time, like I think that's the minimum. Just
- 10 cleaning his rooms that he's required to clean
- 11 when he comes in, his expectations of what we
- 12 expect from a housekeeper.
- 13 Q. Did you meet with him to give him
- 14 this form?

15

- A. I don't remember that.
- 16 Q. Do you know if someone else met
- 17 with him to give him the form?
- 18 A. I don't remember, but -- I don't
- 19 remember what happened, but I think we
- 20 documented this.
- 21 (Thereupon, Exhibit F, March 13,
- 22 2021, Authorization for Light Duty, was marked
- 23 for purposes of identification.)
- 24 BY MR. LONG:
  - Q. All right. We can move on to the

Page 66 1 next exhibit, Exhibit F. Please review this 1 down. That was easy to do. That's not -- he's 2 document. Do you recall seeing this document at 2 not lifting anything. Just making sure 3 everything is placed properly and making sure 3 any time? 4 the mirrors are wiped down, putting all the 4 A. Yes, uh-huh. 5 Q. When did you first receive it? 5 toiletries where they need to be. A. I think the -- like the 14th maybe. 6 And even like organizing laundry 7 sometimes wasn't -- like when we had to do 7 I don't recall. But it was given to Nikki, and 8 laundry, he just had to fold towels and sheets, 8 I did see it, uh-huh. Q. Did he hand it to you, or did the 9 so that was considered light duty. Q. Did Nikki raise any concerns about 10 doctor email it to you? How did you get it, if 10 11 you recall? 11 not being able to have enough staff to cover 12 the -- you know, all the job duties if he 12 A. I think he handed it to us. Like 13 he brought it in. 13 couldn't do, you know, most of what he had been Q. When he brought it in, did he say 14 assigned? 15 A. No, we obeyed -- we obeyed this 15 anything or talk about --A. I don't remember. I think he had a 16 request. Like he was on light duty, and we made 17 sure he was on light duty during this time 17 conversation with Nikki about it. But I did see 18 period. 18 the form. I did see the form though. 19 Q. Before you received this form, did Q. Did you have any conversations with 20 him about his request or what he could or 20 he ever make any requests for light duty, 21 request accommodations in any way? 21 couldn't do? 22 22 A. No. A. No. Q. Would that have been Nikki who had Q. Did he ever express to you that he 23 24 was having physical issues or limitations in any 24 that? 25 way? 25 A. Yeah, I think it was Nikki at that Page 69 Page 67 1 time, yeah, from what I remember. 1 A. No. 2 Q. After she talked with him, did she Q. Did Nikki ever say anything to you 2 3 discuss it with you? 3 about him having physical issues or limitations 4 before this? A. Yeah. Yeah, I think she did. 5 A. No. Yeah, before this, no. 5 Uh-huh, yeah. Q. What did she say? 6 Q. What about Rhonda, did she say A. She just said he's on light duty, 7 7 anything about any physical issues with him? 8 so we'll just give him light duty. So that's 8 A. No. 9 9 what we ended up doing. (Thereupon, Exhibit G, March 15, 10 2021, statement of Gini Kaur, was marked for 10 Q. How did you figure out, you know, 11 what light duty would consist of? 11 purposes of identification.) 12 BY MR. LONG: A. So for cleaning rooms, like he 13 can't lift anything over 30 pounds, there's 13 Q. Moving on to my next exhibit, 14 Exhibit G. Please review this document. 14 nothing to lift. If somebody needs to strip 15 rooms for him, we had somebody stripping rooms 15 A. Uh-huh. Yeah. Q. So did you type this up? 16 for him. So that's where, you know, you're 16 17 bending your back. 17 A. Yes, I did, uh-huh. Q. Did you sign it the same day, the 18 So we had people doing most things 18 19 15th of March? 19 for him, and he -- you know, whatever he -- he 20 told us he can't lift heavy things and he can't 20 A. Yes, uh-huh. Yep, I typed it up 21 that day, and I signed it, as well, uh-huh. 21 bend down, so Rhonda helped him, as well. 22 Q. What duties could he still do in 22 Q. In the second sentence, it says he 23 accused you of being racist multiple times. 23 terms of the cleaning role?

18 (Pages 66 - 69)

A. I don't remember, but from what I

25 remember, like, you know, just wiping things

24

25

A. Uh-huh.

Q. Other than February 9th, do you

Page 70 Page 72 1 recall any other time he said that you were 1 on March 15th? 2 racist? 2 A. Yeah, I did. 3 3 A. He has -- like I said, I don't (Thereupon, Exhibit H, March 18, 4 remember, but he has said it. But that's 4 2021, statement of Gini Kaur, was marked for 5 February 9th is the one I remember specifically, 5 purposes of identification.) 6 but I just -- he said a lot of things, so --6 BY MR. LONG: Q. What else did he say? 7 7 Q. I'm going to go to my next exhibit, 8 A. I don't remember. 8 H. This is --Q. Did he say anything, you know, 9 A. Yes. O. Please review this. 10 about you personally other than being racist? 10 A. No. Like I just don't remember, A. Yes. 11 12 but he -- like those were one of the ones that 12 Q. So tell me what happened with this 13 stood out to me the most, just being rude, 13 customer complaining about Mr. Moore. 14 disrespectful. Like I don't -- I don't remember A. Of course I was at the front desk 15 anything he said to me personally other than the 15 when a guest came down, and he told me about 16 racist comment a couple of times. 16 this incident where they asked Alex that -- they 17 needed some towels. He's like oh, you need to 17 Q. Did he say why he felt that you 18 were racist or why he said that? 18 go downstairs. Like this is my -- he told me A. He said I was like checking on him, 19 something like this is -- like this is not my 20 and I was like, yeah, because I need to know 20 job, or something along those lines, but I don't 21 what rooms are done. Like you're not telling me 21 remember exactly what was said. I know the 22 what rooms are done. So he perceived me 22 guest came, and he told me this. 23 checking on his work, the manager on duty, the So I said Alex -- like I did talk 24 owner on site -- like she can't do that is what 24 to him about this, so -- but he just wasn't 25 I perceived as, you know, that's -- he didn't 25 professional and did not help the guest. Page 73 1 want anybody -- he just wanted to be independent 1 Q. So did you talk -- after you -- the 2 like and do whatever he wanted. So he didn't 2 guest came in and made this complaint --3 want anybody like, you know, just managing him 3 A. Yes. 4 Q. -- did you talk with --4 and seeing what work he's doing, so --5 A. Yeah. Q. Any other reasons that he said he 6 felt like that? 6 Q. -- Nikki, or who did you discuss it 7 7 with? A. No, like he just, again, was 8 disobedient. He just didn't listen, so --A. I don't remember, but I know I was 9 there, so I wrote this then. And he was like Q. In the first sentence here, it says 10 hostile work environment. 10 yeah, he came, he said something about -- I 11 asked him what happened, but -- I mean, either A. Yes. 12 way, he just didn't do his job. Like in the 12 Q. What did you mean by hostile work 13 hospitality business, we are -- if a guest asks 13 environment? 14 for something, you make sure the guest gets it, A. His attitude would shift daily, so, 15 you know, he's yelling, screaming, slamming 15 so -- either, you know, pleasantly he could have 16 said it, but he didn't say that, so --16 doors. So for me that's hostile. 17 Q. Did you -- is this something that 17 Q. Did you call him to the office, or 18 how did that happen? 18 you just put in his file, or did you actually A. Yeah, I think I was in the office. 19 give him a copy of this? 20 I think I did call him and talk to him about 20 A. I did not give him a copy of this 21 from what I remember. I just put this in the 21 this, uh-huh, yeah. 22 file, because he left the shift without 22 Q. Was anybody else there; do you 23 recall? 23 completing his tasks, so I had to document that

24

24 day what I --

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25

Q. So you typed this up and signed it

A. I don't remember. I don't. My

25 front desk staff was there, my laundry lady was

1 there, so I believe there were people there.

- 2 Q. Who was on the front desk staff?
- A. Betsy was her name. 3
- Q. Do you remember her last name? 4
- 5 A. No.
- 6 Q. Did he provide any explanation of 7 what happened, Mr. Moore?
- 8 A. No. I mean, he -- again, his
- 9 behavior shifted, and he didn't say anything 10 about it.
- Q. I'm going to go back to Exhibit --11
- 12 before I do that, you said that you wrote this
- 13 and signed it on March 18th, 2021; is that
- 14 correct?
- 15 A. Yeah. Yes, uh-huh.
- Q. Okay. I'm going back to Exhibit C. 16
- 17 This is a statement from Mrs. Craddock.
- A. Uh-huh.
- 19 Q. Please read over this.
- 20 A. Yes.
- 21 Q. Do you know when she wrote this?
- 22 A. That I don't remember, but from
- 23 what it looks like, it's after February 8th.
- Q. Do you know if it was before he was
- 25 terminated?

1 Exhibit I.

3

6

11

16

- 2 A. You can scroll down. Yes.
  - Q. Have you seen this --
- 4 A. Yes.
- 5 Q. -- document before?
  - A. Uh-huh.
- 7 Q. Did you -- were you involved at all

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- 8 in drafting it?
- 9 A. No, she wrote that.
- 10 Q. Do you know when she wrote it?
  - A. As soon as he left, she wrote that.
- 12 It was right away.
- Q. Did you tell her to write it up or 13
- 14 document it or something similar to that?
- 15 A. No, I didn't document anything.
  - Q. Did you tell her to write this
- 17 statement?
- 18 A. She wrote it herself, uh-huh. I
- 19 didn't have to tell her.
- 20 Q. All right. In the first sentence,
- 21 it says that he arrived late again for the 11th
- 22 straight workday. Does Kings Inn document when
- 23 employees are late at all? How do you keep
- 24 track of that?
- 25 A. We usually check their timestamps,

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- A. Yes, like it had -- yeah, we didn't 1 2 write anything after, so yeah.
- Q. Did someone ask her to write this 4 up, or how did this come to be reported?
- A. That I don't remember, but usually
- 6 I was -- if there's anything going on, like
- 7 since he was already -- you know, this was --
- 8 this was happening for days. So whatever we
- 9 had, we tried to document as much as possible.
- 10 So I did -- you know, we did inform
- 11 her if anything like this happens where he's not
- 12 listening, just document it, because that's
- 14 something, so -- yeah, we told -- we told any
- 15 employee to document anything, so yes.
- Q. So did she just write this and put 16 17 it in his employee file?
- A. She showed it to me. She showed it
- 19 to Nikki and I, and we read it and put it in his 20 file, yeah.
- 21 (Thereupon, Exhibit I, statement of
- 22 Nikki Williams, was marked for purposes of
- 23 identification.)
- 24 BY MR. LONG:
- 25 Q. All right, I'm going to go to

- Page 77 1 so when they're supposed to clock in. Like if
- 2 they're -- usually the policy is they're
- 3 supposed to be here -- they're supposed to clock
- 4 in like six minutes after or before. So we
- 5 usually do keep track of that. And usually we
- 6 just give them a verbal warning, hey, why were
- 7 you late, or usually they'll let us know hey,
- 8 I'm running late. So that's fine as long as you
- 9 let us know, yeah.
- 10 Q. Do you review the timecards every
- 11 week, or how do you check that?
- 12 A. Whenever I have to do payroll, I
- 13 how -- every day was seeming like he was doing 13 check every week. Like whenever I just need to
  - 14 see who was there, yeah. I also record the
  - 15 hours on there, put -- I transcribe it onto a
  - 16 spreadsheet. So I looked at it quite frequently,
  - 17 uh-huh.
  - 18 Q. Do you keep any kind of running
  - 19 list of when employees are late or how many
  - 20 absences or something like that that they have
  - 21 accumulated?
    - A. I do not.
  - Q. Then the second sentence, it says 23
  - 24 that Alex was given a limited board due to his
  - 25 light duty status.

Page 80 1 A. Uh-huh. 1 kind of getting heated there, but I don't 2 Q. Do you know what that limited board 2 remember the exact, you know, events that were 3 happening, but he -- they were arguing back and 3 was referring to? 4 A. I think just a few rooms he was 4 forth, so I was -- I did listen in, but I 5 given to clean. 5 just -- I didn't -- I was listening, like that Q. It says see attached list. 6 was it. 7 A. Uh-huh. 7 I can't recall what exactly 8 Q. Was there a list attached? 8 happened, but I did witness like the fact that 9 he did call her a bitch. He did say those A. It must have been the list of his 10 rooms, but I don't know. 10 things to her. And then we just let him go, Q. Moving down, it says he told her 11 this is it. 12 what? What do you want? Did you hear -- were 12 Q. When they were, I guess, arguing, 13 you present when he said that to her? 13 did he raise his voice? 14 A. No, I was not. This happened A. Yep, he raised his voice. Yeah, 15 upstairs. I was downstairs. 15 uh-huh. O. Who is Devon that's referred to Q. Did she raise her voice, if you 16 17 here? 17 recall? 18 A. I think he was one of our housemen A. No, she didn't. Uh-uh. 18 19 that was helping like strip rooms for us. 19 Q. What did she say back to him when 20 Q. Did you hear any of the 20 he was saying these things? 21 conversation that took place between Nikki and A. She just said Alex, like why are 21 22 Mr. Moore on this day that's described here? 22 you being disrespectful. It's rude. Like what A. I -- at the bottom, I was a witness 23 is going on. Like she was very calm in this 24 to what happened when he came downstairs and 24 situation. 25 25 her. Anything upstairs in the rooms I did not. But I think we were just done with Page 79 Page 81 1 I was not a witness to that. 1 him at that point. Like, you know, this was 2 enough. This is not -- this happened multiple Q. Before he came downstairs, did 3 Nikki tell you what had happened or what he had 3 times now. So he just doesn't listen. We're 4 babysitting him basically trying to -- so --4 said? 5 yeah, that's exactly what happened. A. No. He came downstairs, and she Q. Did Nikki say we can no longer 6 came right after him, so that's -- that's when I 7 tolerate your behavior here at Kings Inn; today 7 found out like. Q. Then going down, it says he gave 8 will be your last day? I think you're frozen. A. Hello. Sorry about that. I don't 9 the paper to Betsy. That was the front desk 10 clerk? 10 know what happened. Can you hear me? Q. Yep. 11 A. Uh-huh. Yes. 11 A. Perfect. 12 12 O. Is that correct? Q. So was it Nikki who said I can no 13 13 A. Yes, that's correct. 14 longer tolerate your behavior here at Kings Inn; 14 Q. So when did you -- did you hear him 15 when he came down and said -- he yelled at her I 15 today will be your last day? 16 already gave it to her, damn? Did you hear that 16 A. Yes, uh-huh. 17 part? 17 Q. Did she talk to you before she said 18 that to him? Did she say I'm going to terminate 18 A. Yeah, I was there. 19 him, or anything similar? 19 Q. Tell me, you know, what you recall 20 A. No. She fired him, uh-huh. 20 about when, you know, all this happened and he 21 21 came down and he was, you know, saying these Q. You were there when this part of 22 things. 22 the conversation took place?

23

24

25 firing him or --

A. Yeah, I was. Uh-huh.

Q. Did you have any concerns about

A. Yeah, he just -- when he came down,

24 he just clocked out, I believe. I don't

25 remember. But I know for a fact that it was

1 A. No.

- Q. -- any disagreement about that?
- A. Because we were thinking about
- 4 terminating him anyways, so this was just the
- 5 last straw. But we wanted to do it respectfully
- 6 and -- you know. Yeah, that was just how it 7 ended up being.
- Q. Did you have any, you know, set
- 9 date that you were planning to terminate him
- 10 before this?
- 11 A. No, we didn't. Like we were still
- 12 talking about it. Like, you know, at that
- 13 point, we did decide that, you know, this is
- 14 continuing on multiple days, multiple times,
- 15 that we should probably, you know, fire him at
- 16 some point, so --
- 17 Q. Was it based on his
- 18 insubordination, talking back and being
- 19 disrespectful for that, or not doing his duties?
- 20 What was the reason why you were thinking about
- 21 terminating him?
- A. Both. He would not show up to
- 23 work. He would show up to work late. I'm
- 24 sorry. He would show up to work late. He would
- 25 not tell us where he's at. When we need rooms

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19

- 1 cleaned, we're hunting down to look for him. He
- 2 was just disobedient. He was crazy.
- 3 So there were a lot of factors in 4 play. It was just not one instance that -- you
- 5 know, unfortunately it happened this way that he
- 6 was fired, but there were a lot of things
- 7 leading up to it that we were thinking about
- 8 firing him.
- 9 Q. Going down where it's saying that
- 10 he called her a dirty bitch, did you hear that 11 part?
- 11 part.
- 12 A. Yes, I heard that. That was right
- 13 in front of me.
- Q. What did he say?
- 15 A. He said you're a dirty bitch.
- 16 That's the way he said it, yep. He pointed his
- 17 finger at her, uh-huh.
- Q. Then in the next part, it says
- 19 that's why they fired you at Centre Park, and I
- 20 know you're going to be -- you be going around
- 21 trying to steal leads. What is that referring
- 22 to?
- A. So I told you before that they all
- 24 kind of worked together at a different place.
- 25 So they all knew each other before, so -- and I

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- 1 think what he meant by like stealing leads, I'm
- 2 assuming they're talking about business leads,
- 3 like to bring in business to the hotels. So I
- 4 think that's what he's referring to in that
- 5 sentence.
- 6 Q. And then the next to last sentence,
- 7 he says you're going to be hearing from my
- 8 lawyer cause you fired me on restricted duty.
- 9 Did he say anything else about that portion?
- 10 A. He did say like -- all I heard was 11 you're going to be hearing from my lawyer. So I
- 12 didn't hear the restricted. Like I don't
- 13 remember that part, but he did say something
- 14 like that when he was leaving, uh-huh.
- Q. Before that, did he ever say
- 16 anything like, you know, you can't fire me or do 17 anything to me because I'm disabled or I have
- 18 light duty accommodations?
  - A. No, he did not say that.
- Q. So after this conversation took
- 21 place, did you discuss it -- did you meet with
- 22 Nikki and anyone else?
- A. I talked to Nikki about this, and
- 24 she told me like yeah, like I fired him. Like
- 25 I'm like yep, I saw. So she was like I'm just

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- 1 going to write up my statement, and that's it.
- 2 You know, when he comes to get his paycheck,
- 3 we'll give him his paycheck, and that's it.
- 4 Q. After -- so did she write this out 5 and then send it to you to look at?
- A. I was right there. She wrote it,
- 7 and I read it, and she put it in his file, yeah.
- 8 Q. Did you ever write anything similar 9 to that?
- 10 A. I don't remember at all. This is
- 11 all we found in his file. And I also checked my
- 12 email, and I don't think I wrote anything.
- (Thereupon, Exhibit J, Defendant's
- 14 Response to First Set of Requests for Discovery,
- 15 was marked for purposes of identification.)
- 16 BY MR. LONG:
- Q. Moving on to Exhibit J. These are
- 18 the defendant's responses to the first set of
- 19 discovery requests. Did you assist your counsel
- 20 with preparing these responses in any way?
- 21 MR. ENGEL: I'm going to instruct
- 22 the witness not to answer to the extent we get
- 23 into attorney/client privilege and attorney work 24 product here.
- 25 THE WITNESS: I'm sorry, can you

Page 86 Page 88 1 repeat that again? I don't know what was --1 him or something similar based on their past 2 BY MR. LONG: 2 relationship? Q. Yeah. Did you review the responses 3 A. No. 4 or approve them or anything similar before they Q. Did you ever have any concerns that 5 were sent to us? 5 she might have treated him unfairly because they A. Like I'm confused what this paper 6 had been involved in a relationship in the past? 7 is. Like I don't know what you're showing me. 7 A. No. Q. This is a set of discovery 8 Q. Did anyone ever raise any concerns 9 responses that the defendant filed. Basically 9 with you about Ms. Craddock's and Mr. Moore's 10 these are questions we asked and then counsel 10 previous relationship? 11 filled out the answers --11 A. No. 12 A. Yes. 12 Q. Any reason for you to believe that Q. -- and sent them to us. Do you 13 13 she could have sexually harassed him in any way? 14 recall seeing this document, or did you review 14 A. No. 15 it at all? 15 Q. Do you have any concerns -- did you 16 A. I'm not going to answer that. I 16 have any concerns at all that she could have 17 don't know -- like I don't know what -- like, 17 discriminated against him on the basis of his 18 Josh, I don't know what you said, but I --18 sex during -- while she was his supervisor? A. No. MR. ENGEL: I think you can answer 19 20 yes or no. I just don't want you to get into 20 Q. Do you have -- did you have any 21 any of the conversations we had and how this 21 concerns that race could have played a factor in 22 document was prepared. 22 the decision to terminate Mr. Moore? 23 THE WITNESS: Oh, okay. Well, 23 A. No. 24 we --24 Q. Did you have any concerns that 25 MR. ENGEL: But if he's asking you 25 Mr. Moore's disability or light duty status Page 89 Page 87 1 if you've seen it before, you can answer that 1 could have played any role in the decision to 2 terminate his employment? 2 question. THE WITNESS: Okay. Can you scroll 3 A. No. 4 down? Like I'm trying to recall my memory here. 4 Q. Did Ms. -- did Nikki or Ms. Craddock 5 ever complain about Mr. Moore being on light 5 I've seen it before. MR. LONG: Let's take a five-minute 6 duty and not being able to do all of his job 7 duties? 7 break. I might have a few more questions, but 8 I'm almost done. 8 A. Can you repeat that question? Q. Yeah. Did Nikki or Ms. Craddock MR. ENGEL: Okay. We'll have a 10 little bit of follow-up here. 10 ever complain about Mr. Moore being on light 11 duty and not being able to do all of the job MR. LONG: Okay. 12 (Recess taken.) 12 duties that other housekeeping staff did? 13 A. No. 13 BY MR. LONG: 14 MR. LONG: I don't have any further Q. All right, just a few more 15 questions. Did Mr. Moore ever raise any 15 questions right now. 16 concerns or complaints about potential 16 MR. ENGEL: Thank you. I'm going 17 retaliation against him for any reason? 17 to ask a few follow-up questions here just so 18 A. Can you repeat the question again? 18 we're clear. 19 Q. Yeah. Did Mr. Moore ever raise any 19 REDIRECT EXAMINATION 20 BY MR. ENGEL: 20 concerns or complaints that you're aware of 21 regarding retaliation for any reason? 21 Q. First, one little correction. I 22 22 noticed a couple times you described him -- I'm A. No. 23 sorry, you described the plaintiff as being 23 Q. Did he ever raise any complaints

23 (Pages 86 - 89)

24 competitive. Did you mean combative or

25 competitive?

25 Ms. Craddock might have held a grudge against

24 that you're aware of regarding concerns that

Page 90 1 A. Combative. I'm sorry, that's what 1 And we'll mark this as Exhibit -- what are we up 2 I meant. 2 to, K? 3 3 Q. What do you mean by combative? (Thereupon, Exhibit K, job A. Just aggressive. Like he was 4 application, was marked for purposes of 5 aggressive. So just kind of yelling, screaming 5 identification.) 6 at us. So, I mean, just kind of threatening in 6 BY MR. ENGEL: 7 a way, so --Q. So I'm showing you what was marked Q. Were you ever concerned about the 8 as Exhibit K, which is a document indicating job 9 physical safety of yourself or employees because 9 application for Kings Inn & Suites. Are you 10 of the actions of the plaintiff? 10 familiar with this document? A. Sometimes, because he would yell 11 A. Yes. 12 and scream. So I just, you know, tried to keep 12 Q. And is this a document that is kept 13 a distance from him. But I wasn't entirely 13 in the regular course of business by Kings Inn? 14 concerned, because I was surrounded by a lot of A. Yes. 14 15 people, so -- yeah. 15 Q. And is there a place on this form Q. Were you ever concerned that he 16 where the employee can indicate if they have any 17 would become physical with either yourself or 17 health issues or concerns? 18 other employees? 18 A. Yes. 19 A. Yes, I was concerned about that. 19 Q. And did Mr. Moore indicate any 20 Q. So just so we're clear, he started 20 health issues or concerns on this form? 21 working in approximately October 2020 for your 21 A. No. 22 company? 22 Q. So if he had -- if he said 23 A. Yes, that seems right. Uh-huh. 23 somewhere else that he was -- that he -- I'm 24 Q. At the time when he was hired, was 24 sorry. If he said somewhere else that -- well, 25 anyone -- I'm sorry, let me rephrase that. At 25 let me scratch that whole line of questioning. Page 91 Page 93 1 the time he was hired, were you aware that he 1 At any other point during his job 2 had had a romantic relationship with another one 2 application process did he indicate to you any 3 of your employees? 3 health issues or concerns? A. No, he did not disclose that. 4 A. No. 4 5 Q. And in particular, did he tell you 5 Q. And just so we're clear, did he 6 that he had a back injury? 6 disclose that relationship before you made the 7 A. No. 7 decision to terminate him? A. Can you repeat that question again? 8 Q. Did he tell you that he was 9 considered disabled? Q. Let me rephrase it. At some point 10 you learned that he was having a romantic 10 A. No. 11 relationship with Ms. Craddock? Q. Did you perceive him as disabled in 11 12 any way? 12 A. Yes, uh-huh. Q. Did you learn about that romantic 13 14 Q. Did you perceive him as having any 14 relationship before you initially decided to 15 terminate him? 15 physical impairments in any way? MR. ENGEL: Sam, I can see what A. I learned about it after I made the 17 decision. I made the decision to terminate him 17 you're typing there. You might want to --THE WITNESS: I'm sorry, can you 18 before I even learned about the relationship. 19 repeat the question again? Q. When he started working for the 20 BY MR. ENGEL: 20 company, did he disclose that he had any 21 injuries that would limit his work? Q. Did you perceive him as having any 22 A. No. 22 physical impairments? 23 A. No. 23 MR. ENGEL: In fact, I'm going to 24 show you, or if -- Sam, maybe since you have the 24 Q. Did you believe that he was able to 25 screen, can you pull up the job application? 25 perform the essential functions of his job?

Page 94 Page 96 1 A. Yes. 1 A. No. 2 Q. And then at some point he came in 2 Q. Did he ever complain to anyone 3 about a failure of Kings Island [sic] Suites to 3 with a document, which we marked as Exhibit D. 4 If we could pull that up on the screen, please. 4 permit him accommodations? 5 I'm sorry, I'm looking for the --A. Can you repeat that question again? MR. LONG: The form here for light 6 Q. Did he ever complain to anyone 7 duty? 7 about the failure to give him accommodations 8 MR. ENGEL: The light duty form. 8 based on a perceived disability? 9 I'm sorry. Was that I [sic]? Is that right? 9 A. No. 10 MR. LONG: Yes. 10 Q. Did he ever complain that he was 11 doing supervisory level work without supervisory 11 BY MR. ENGEL: 12 Q. So I'm showing you what we marked 12 level pay? 13 as Exhibit I [sic], which is the light duty 13 A. No. 14 form. Do you remember receiving this document? 14 Q. Did anyone ever threaten to delay 15 A. Yes. Nikki did receive it, so I 15 or not pay him any overtime hours? A. No. I'm the one who pays. I'm the 16 did see it, uh-huh. 16 17 one who works the payroll and -- so no. 17 Q. Did he provide any other 18 documentation along with this document? 18 Q. Did you ever refuse to pay him any 19 A. No. 19 overtime? 20 Q. Did he provide a description of 20 A. No, I did not refuse him. 21 what injuries or disabilities he had? 21 Q. Did he ever complain that he wasn't 22 A. No. 22 being paid overtime? Q. Did you make accommodations for him 23 A. No. 24 as a result of receiving this document? 24 Q. Did anyone else ever complain that 25 A. Yes. 25 they weren't being paid overtime? Page 95 Page 97 1 A. No. 1 Q. And after the last date of this 2 document, March 8th of 2021, did he indicate to 2 Q. Did he ever complain that a failure 3 you that he was unable to perform any of his job 3 to give him light duty accommodations was 4 worsening his back condition? 4 duties? 5 A. No. A. No. Q. Did he provide any other Q. So let's then skip ahead to January 6 7 documentation other than what we've marked as 7 of 2021. How was his job performance in January 8 of 2021? 8 Exhibit I? A. No, this is the only documentation 9 A. I think initially it was fine. I 10 we received. 10 think around that time that's when it started to Q. And did he ever -- other than this 11 get worse. He would show up late, sometimes he, 12 document here, did he ever give you any notice 12 again, would not listen to us, was very 13 of his disability or inability to perform any of 13 disobedient, would not complete his board, the 14 list of rooms that we gave him, and then, in 14 the essential functions of his job? 15 15 general, just like being argumentative towards A. No. Q. So he never sent you an email, a 16 me, towards the staff. 16 17 text, anything like that? 17 But he -- like he -- his behavior 18 A. No. 18 was, like I said, erratic most days, the next 19 Q. And did you make accommodations for 19 day he would come in, and he would be fine and 20 him from March 13th through March 18th of 2021 20 do his job fine, and the next day, you know, it 21 based on this note? 21 would -- the pattern would continue. 22 22 Q. Okay. Now, are you aware of any A. Yes, we did. Q. Did you ever refuse any 23 incidents that happened in January of '21 that 24 accommodations that he made otherwise because of 24 caused him to be written up? 25 25 health issues? A. No, not in January, like -- no.

Page 98 Page 100 1 Q. Okay, in other words, I'm looking 1 him? 2 at -- and you can't see it, but I'll read you 2 A. Yes, it is sufficient to terminate 3 him. 3 from his complaint. In paragraph 35, it says in 4 or around January 2021, Craddock wrote up Moore. Q. But you didn't terminate him. Why 4 5 Do you know what that's about? 5 didn't you terminate him on February 8th of A. No. 6 2021? 7 Q. Do you know of any time when 7 A. I mean, he was still -- like we 8 Craddock wrote up Moore because they were 8 were still giving him chances. Like we just 9 attempting to hide their romantic relationship? 9 didn't want to let him go. Like we know he has 10 A. No. 10 been a good employee before, so -- but just 11 because, you know, Rhonda said, you know -- this 11 Q. Did Moore ever complain to you that 12 is Rhonda's point of view. So we all had to 12 he was written up as retaliation for not 13 take in our point of view, as well. So this is 13 engaging in a continuing relationship with 14 Craddock? 14 just, you know, an incident that happened. I 15 A. No. 15 couldn't just fire him based off of this. 16 Q. So the first, then, documentation Q. Okay. And you also received what 17 we have is what we marked as Exhibit A, which is 17 we marked as Exhibit B too, right, which is a --18 February 8th of 2021. If we could pull that up 18 which is another copy of an incident report. If 19 on the screen, please. And this was an email 19 you can pull that up on the screen too. There 20 you received from Ms. Craddock? 20 you go. 21 21 A. Uh-huh. Yes. A. Yes, I wrote that one. Uh-huh. Q. Okay. And you received it on or 22 22 Q. Okay. And did you write this as 23 about February 8th of 2021? 23 part of the regular course of business of the A. Yes, uh-huh. 24 company? 25 Q. And is it the regular course of 25 A. Yes, I did. Uh-huh. Page 99 Page 101 1 business for you to receive documents like this? Q. And so just to be clear, you had 1 A. Yes, like usually I think -- this 2 observed inappropriate conduct from him on the 3 is late in the day, but I think she left, and 3 job at that point, right? 4 she wrote up something at home for me. But A. Yeah, I -- yeah, he wasn't 5 usually it's during work hours we ask her to 5 listening, he was being disobedient. So yes, 6 write it, but I think she had an appointment or 6 uh-huh. 7 something that she couldn't do it right there 7 Q. Was he being insubordinate? 8 and then. 8 A. Yes. Like he wouldn't listen. Q. In other words, it's the regular Q. And was the behavior, then, that he 10 practice of --10 showed to you on or about February 8th of 2021 11 would that have been sufficient to terminate 11 A. Yeah. 12 Q. -- your company to create documents 12 him? 13 13 like this? A. Yeah. Like I'm reading my 14 perspective -- or my report, but, yeah, for ten 14 A. Yes, that is correct. Uh-huh, 15 yeah. 15 hours he was there, and he only cleaned three 16 rooms. To me, that's just milking the clock. 16 Q. And what was the purpose of 17 creating this document? 17 But that is sufficient enough for me to A. So we have documentations of when 18 terminate him. 19 he was being a bad employee. 19 Q. But you decided not to terminate Q. And do you believe that all the 20 him at that point. Why? 20

26 (Pages 98 - 101)

A. I was like let me just give him

22 another chance. Like he has -- I've seen a good

25 multiple -- like we gave him multiple chances,

23 side of Alex. But I was like I don't want to

24 terminate him. Like I do want to give him

21

21 information in this document is true and

A. It is accurate, uh-huh.

Q. Would this information that was

25 provided here have been sufficient to terminate

22 accurate?

23

- 1 but that -- you know, this was just one chance,
- 2 but -- I didn't want to fire him at this point.
- Q. So did you confront him with the
- 4 misconduct that was described on February 8th of
- 5 2021?
- 6 A. Yeah, this happened between me and
- 7 him. So he -- again, he doesn't like -- he's
- 8 angry, he talks, but like I didn't want to -- I
- 9 don't want to fire him. But this was a reason
- 10 to give me -- like, you know, I could fire him
- 11 if I need to based off the events that occurred
- 12 this day.
- Q. Did you later talk to him about
- 14 those events?
- 15 A. These events?
- 16 O. Yes.
- 17 A. No, I didn't talk to him, because
- 18 he just left. Like there's no -- he doesn't
- 19 talk.
- Q. At any point did he indicate that
- 21 he was being singled out for harassment?
- 22 A. No.
- Q. At any point did he indicate he had
- 24 had a romantic relationship with another
- 25 employee?

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- 1 A. No.
- Q. When -- and these questions are
- 3 focusing on this time around February 8th of 4 2021.
- 4 2021.
- 5 A. No.
- 6 Q. So just so we're clear, did he ever
- 7 claim that the write-ups on or about
- 8 February 8th of 2021 were discriminatory based
- 9 on sex or gender or sexual harassment?
- 10 A. No.
- Q. Did he ever say that the write-ups
- 12 were retaliatory based on his claim that he had
- 13 a disability?
- 14 A. No.
- 15 Q. And then we have then what we -- I
- 16 think the undated document, which is Exhibit C,
- 17 which is a statement from Rhonda Craddock. Do
- 18 you remember receiving that statement?
- 19 A. Yes, uh-huh.
- Q. Is it the regular course of
- 21 business --
- 22 A. Yes.
- Q. -- of Kings Island Suites to
- 24 receive this document?
- 25 A. Yes.

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Q. And it sounds like based on your

- 2 information around this time, Rhonda and
- 3 Mr. Moore discussed his misconduct?
- 4 A. Yeah. From what it looks like,
- 5 yes, uh-huh.
- 6 Q. Do you have any reason to
- 7 believe -- do you believe everything contained
- 8 in this document is true?
- 9 A. Yes.
- 10 Q. And in particular, did he complain
- 11 that this -- that the approaches from Rhonda
- 12 Craddock described in this document were
- 13 retaliatory in any way?
- 14 A. No.
- Q. If it wasn't retaliatory in any
- 16 way, did he ever claim it was a result of either
- 17 his disability, his race, or his gender?
- 18 A. No.
- 19 Q. And then we had a disciplinary form
- 20 that was described -- or marked as Exhibit D.
- 21 Do you remember receiving this document?
- 22 A. Yes.
- Q. And is this also a document that's
- 24 kept in the regular course of business by the
- 25 company?
- 1 A. Yes.
  - Q. So looking through this, first it
  - 3 says he received a written notice; is that
  - 4 right?
  - 5 A. This is -- yeah. This is the
  - 6 written notice, yes.
  - 7 Q. So he actually would have received
  - 8 a piece of paper describing everything on this
  - 9 document?
  - 10 A. Yes, I think --
  - Q. Would he have received this actual
  - 12 document or something else?
  - 13 A. I think he would have received
  - 14 this. I don't think we have anything else that
  - 15 we would give him.
  - Q. So when he received this document,
  - 17 did he ever raise any issues of retaliation?
  - 18 A. No, he just didn't sign it. He's
  - 19 like I don't -- I'm not going to sign this, and
  - 20 he was sent home for the day. But we talked 21 about this.
  - Q. So he didn't complain that he was
  - 23 being discriminated against because of his
  - 24 disability when he received this document, did
  - 25 he?

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A. No. No.

- Q. He didn't complain about being
- 3 harassed because he was having an affair with
- 4 another employee, did he?
- 5 A. No.

1

- 6 Q. Did he raise up any concerns
- 7 whatsoever about discriminatory conduct when he
- 8 received this warning?
- 9 A. No.
- 10 Q. Did his conduct improve after he
- 11 received this warning?
- 12 A. I can't remember if it did or not.
- 13 It changed like constantly, so I -- it didn't
- 14 improve much is what I'm going to tell you from
- 15 what I recall.
- Q. And then we fast forward ahead to
- 17 an incident that happened in -- around March 10th
- 18 of 2021. Do you remember that incident?
- 19 A. Yes. I --
- Q. I think this is on Exhibit -- do we
- 21 have this employee write-up? There it is. What
- 22 exhibit is that? I'm sorry.
- 23 MR. LONG: That would be Exhibit E.
- 24 BY MR. ENGEL:
- Q. Exhibit E. So this is dated, it

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- 1 an affair with somebody?
- 2 A. No.
- Q. Did he ever complain that he was
- 4 being harassed at work?
- 5 A. No.

6

14

24

13

17

- Q. Did he ever complain this was
- 7 retaliatory because he had asked for disability
- 8 accommodations?
- 9 A. No.
- 10 Q. Did he raise any concerns
- 11 whatsoever about retaliation or discrimination
- 12 when he received this document?
- 13 A. No.
  - Q. In fact, did he deny any of the
- 15 actions that are described as leading to
- 16 warning?
- 17 A. I don't remember.
- 18 Q. In other words, at any point did
- 19 he -- when he was being subject to discipline,
- 20 did he say no, I am cleaning the rooms, or no, I
- 21 am doing my job as I'm supposed to?
- A. No, he didn't say that back.
- Q. What did he say back?
  - A. He would just start yelling. Like
- 25 he -- that's all I can think of. Like he would

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- 1 looks like, March 10th of 2021. Is this
- 2 document also kept in the regular course of
- 3 business by your company?
- 4 A. Yes, uh-huh.
- 5 Q. And it indicates second warning.
- 6 What is the significance of a second warning?
  - A. Basically, that, you know, we are
- 8 kind of keeping an eye -- like there's a
- 9 possible chance of termination. So I think this
- 10 is -- I know we've given him a lot of warnings,
- 11 but for a written one, this could be the second
- 12 one from what I'm interpreting.
- But basically at this point, like,
- 14 you know, if he doesn't continue to do his
- 15 essential job duties, that he would be
- 16 terminated, so -- and, you know, his behavior
- 17 doesn't change, that there's a chance that he
- 18 will be terminated based off of that, so --
- 19 Q. Was he given a copy of this
- 20 document?
- A. I don't remember, but this was
- 22 shown to him, I believe.
- Q. When it was shown to him, did he
- 24 ever complain that he was being subject to
- 25 discipline based on the fact that he was having

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  1 just start being combatative and just start
- 2 being aggressive. But he just would say leave
- 3 me alone, like I know what I'm doing, things
- 4 like that of, you know, his nature. But he --
- 5 he just didn't meet the requirements that we
- 6 wanted him to, so -- when it came to cleaning 7 rooms and doing what we tell him to do. He
- 7 Tooms and doing what we ten initi to do. The
- 8 would do the opposite.
- 9 Q. And just so we're clear on this
- 10 document, Exhibit E I think it is, this
- 11 indicates his failure to do his job duties on
- 12 March 9th and March 10th of 2021?
  - A. I'm sorry, what was your question?
- O. So we've moved forward in time. In
- 15 other words, this is about misconduct that
- 16 occurred on March 9 and March 10 of 2021?
  - A. Yes, that's correct.
- 18 Q. So why didn't you just fire him on
- 19 March 10th?
- 20 A. I kind of -- we were thinking of
- 21 firing him at this point, but I just -- you
- 22 know, we wanted again to monitor his production
- 23 for the next 30 days and see how he's doing.
- 24 Because we've talked to him like, and then he

- 1 lot of it he does say like yeah, I'll do better.
- 2 And in some cases, you know, he would apologize
- 3 too, but --
- 4 And we did give him multiple
- 5 chances. But I just, you know, wanted to give
- 6 him a few more chances, like -- but I just
- 7 didn't think that, you know, this -- that we
- 8 would just need to fire him right now. But we
- 9 continued to document as much as we could,
- 10 but --
- 11 Q. Let me get the timeline right. As
- 12 of about March 10th of 2021, were you thinking
- 13 about terminating him?
- 14 A. Yeah, like it is -- like we are
- 15 thinking about terminating him, and it's just,
- 16 you know, how should we go about kind of doing
- 17 it per se, like --
- 18 Q. I'm trying to give you some
- 19 context. Is this at a time when it's very hard
- 20 to get employees?
- A. Yes, it was. During Covid-19, it
- 22 was kind of hard to get employees. So I think
- 23 our kind of goal was to see if we can hire
- 24 somebody else before we terminate him, but
- 25 that's --

- Page 111
- 1 Q. Yeah, let me ask this very precise 2 question then, as of March 10th of 2021, when
- 3 you started thinking about terminating him, were
- 4 you aware that he had had a romantic
- 5 relationship with another employee?
- A. No.
- 7 Q. So then let's skip ahead to
- 8 March 15th, and that's when you write the memo
- 9 that we marked as Exhibit G. Is this a document
- 10 also kept in the regular course of business by
- 11 your company?
- 12 A. Yes, uh-huh.
- Q. And why did you write this
- 14 document?
- 15 A. From what -- this is what's been
- 16 happening, so I wrote this as, you know, it's
- 17 still continuing to happen after five days, you
- 18 know, from the 10th to the 15th, that it's still
- 19 continuing to happen even despite giving him
- 20 light duty. So he also left his shift without
- 21 completing tasks, you know, even when we
- 21 completing tasks, you know, even when we
- 22 provided him his accommodations. So it's
- 23 just -- again, just disobedient, doesn't listen.
- Q. Would you describe him as
- 25 insubordinate even after the March 10th warning?

- 1 A. Yeah.
  - Q. And during -- between March 10th

Page 112

Page 113

- 3 and March 15th, did he ever say that he was
- 4 being sexually harassed?
- 5 A. No.
- 6 Q. Between March 10th and March 15th,
- 7 did he disclose that he had been having an
- 8 affair with another employee?
- 9 A. No.
- 10 Q. And then our next milepost is an
- 11 event that happened on March 18th of 2021, which
- 12 you documented in Exhibit H.
- 13 A. Uh-huh.
  - Q. And this was an incident with a
- 15 guest?

14

- 16 A. Yes, that is correct. Uh-huh.
- O. And is a bad interaction with a
- 18 guest particularly significant to you?
  - A. Yes, it is. Uh-huh.
- Q. Why is that?
- A. To the point if you are being rude
- 22 to our staff, to me that's fine. But when you
- 23 take it outside to our guests, yeah, that's a
- 24 problem for me. So this is something that, you
- 25 know, he is already being unprofessional with
- 1 us, and now you're taking your anger and
  - 2 whatever issues you have out on our, you know,
  - 3 guest now.
  - 4 So this was a huge no for me. Like
  - 5 essentially this was kind of the last straw for
  - 6 me with him, and I, you know, decided that he
  - 7 should no longer work for us. But, again, you
  - 8 know, kind of gauging the situation with
  - 9 Covid-19 and stuff, like I'm like, you know,
  - 10 I'll just -- I did talk to him about this, but,
  - 11 again, this is unacceptable.
  - Q. So is it fair to say that on or
  - 13 about March 18th of 2021 when you wrote this
  - 14 memo, you had decided you were going to
  - 15 terminate him?
  - 16 A. Yeah.
  - Q. And were you aware on March 18th of
  - 18 2021 when you made the decision to terminate him
  - 19 that he had been having a romantic relationship
  - 20 with another employee?
  - 21 A. No.
  - Q. Had he, prior to March 18th of
  - 23 2021, complained that he was being sexually
  - 24 harassed?
  - 25 A. No.

Page 114 Page 116 1 Q. Had he, prior to March 18th, 2021, 1 on that day. 2 complained that he wasn't receiving adequate Q. But -- so let me back up. So 3 accommodations for his claim of disability? 3 during this meeting with Mr. Moore, this was a 4 4 discussion about some of the things that A. No. 5 Q. So then what caused you to 5 happened though, right? 6 terminate him a few days later? A. Yes, that is correct. Uh-huh. A. Just kind of the situation that 7 Yep, we did talk about that. 8 happened with Nikki, my manager, that, you know, Q. During that conversation, did he 9 he just wasn't listening, just running around 9 deny that he did any of the things that 10 the building, being aggressive towards her, just 10 Ms. Williams alleged he did? 11 yelling, screaming, especially around the 11 A. No. 12 building when you're just going around, guests 12 Q. During this conversation, did he 13 are watching, like we don't need that. Like --13 disclose that he had been having an affair with 14 and -- yeah, I mean --14 another employee? 15 Q. And this was the incident described 15 A. Yes, he did say something about it 16 then. 16 on the statement by Nikki Williams --17 A. Yes. 17 Q. Did you have any concerns that the 18 affair that he described was leading to him Q. -- that we marked as -- what was 19 it -- Exhibit K is it? 19 being subject to harassment or tougher scrutiny? 20 MR. LONG: I believe that's I. 20 A. No. 21 MR. ENGEL: I. Sorry, I. 21 Q. Did you have any concerns that 22 BY MR. ENGEL: 22 Ms. Williams was complaining about his conduct 23 Q. This document also is maintained in 23 for retaliatory purposes? A. Can you repeat that question again? 24 the regular course of business by your company? 24 25 A. Yes, uh-huh. 25 Q. Yeah. Did you have any concerns Page 115 Page 117 1 Q. And it's your regular practice 1 that he was being retaliated against? 2 to --2 A. No. 3 A. Uh-huh. Q. So just so we have a clear Q. -- create statements like this when 4 statement from you, what were the reasons that 5 incidents happen? 5 he was terminated? A. Yes, uh-huh. A. He was just a bad employee, just 7 Q. Did you discuss the conduct 7 simple as that. He just didn't do his job as 8 described in this memo that occurred on 8 described. So that's honestly the whole reason 9 March 26th with Mr. Moore? 9 here, that he just was being disrespectful and 10 A. Can you repeat the question again? 10 rude to staff, including guests. He was Q. Yeah, let me rephrase it. Did 11 disobedient most of the time, did not follow any 12 anyone discuss the conduct described in this 12 directions, any rules. Like that is simply it. 13 statement that occurred on March 26th, 2021, 13 He was just a terrible employee, and I would 14 never hire him again. 14 with Mr. Moore? 15 A. Yes, Nikki described what happened, 15 Q. Did he ever complain that he was 16 and I was also there when this was happening. 16 being harassed and insulted on the basis of his 17 Q. During that conversation, did he 17 disability? 18 deny any of his insubordination? 18 A. No. 19 A. No. 19 Q. And did you tell him the reasons 20 Q. Did he deny any of the underlying 20 that he was being terminated? 21 facts described in the statement from 21 A. Yes. He's aware, as well, of all 22 Ms. Williams? 22 these written documents and statements. He knew 23 A. Well, the statement was written 23 exactly why he was getting fired. 24 after he was fired, so he -- we never showed him 24 Q. Are you aware of any situation 25 the statement. This is just what had unfolded 25 where Mr. Moore was treated differently because

D 110	P. 12
Page 118  1 he had a previous romantic relationship with	Page 12 1 at Kings Inn?
2 another employee?	2 A. No.
3 A. No.	3 MR. LONG: I have no further
Q. Was he treated differently than any	4 questions.
5 other employee?	5 MR. ENGEL: Are you done, Sam?
6 A. No.	6 MR. LONG: Yes, no further
7 MR. ENGEL: So let me if you	7 questions.
8 could pull up, please, the amended complaint. I	_
9 think you have it in your thing, Sam. Are we up	· · · · · · · · · · · · · · · · · · ·
10 to L? Is that K or L we're marking this?	10 (Thereupon, the deposition was
11 MR. LONG: That would be K.	11 concluded at 12:54 p.m.)
12 THE COURT REPORTER: I think it's	12 concluded at 12.54 p.m.)
13 L.	13
14 (Thereupon, Exhibit L, Complaint,	14
15 was marked for purposes of identification.)	15
16 BY MR. ENGEL:	16
17 Q. So let's scroll down to, for	17
18 example, paragraph 79. In paragraph 79, he	18
19 claims that he reported the sexual harassment to	
20 his supervisor verbally and in writing. Did	20
21 that ever happen?	21
22 A. No.	22
23 Q. Is he telling the truth there?	23
24 A. No.	24
Q. So if we look at for example,	25
Page 119	Page 12
1 let's go back up to paragraph let me scratch	1 STATE OF OHIO )
2 that paragraph 153. And he writes that he	2 COUNTY OF MONTGOMERY ) SS: CERTIFICATE
3 complained about the disability discrimination	3 I, Karen M. Rudd, a Notary
4 and sex/gender discrimination he was	4 Public within and for the State of Ohio, duly
5 experiencing. Did he ever make such a	5 commissioned and qualified,
6 complaint?	6 DO HEREBY CERTIFY that the
7 A. What line was it?	7 above-named GAGANPREET KAUR, was by me first
8 Q. We're on 153.	8 duly sworn to testify the truth, the whole truth
9 A. No, he did not.	9 and nothing but the truth.
Q. So is that statement a lie?	10 Said testimony was reduced to
11 A. Yes.	11 writing by me stenographically in the presence
MR. ENGEL: I have nothing else for	12 of the witness and thereafter reduced to
13 you. Thank you very much for your time today.	13 typewriting.
14 I will turn it back over to counsel if he has	14 I FURTHER CERTIFY that I am not a
15 any follow-up.	15 relative or Attorney of either party, in any
MR. LONG: Yes, just a few	16 manner interested in the event of this action,
17 follow-ups.	17 nor am I, or the court reporting firm with which
18 RECROSS-EXAMINATION	18 I am affiliated, under a contract as defined in
19 BY MR. LONG:	19 Civil Rule 28(D).
Q. Do you know if Mr. Moore and Rhonda	20
21 Craddock had any kind of romantic relationship	21
22 at the time that they both worked at Kings Inn?	22
23 A. No.	23
Q. Are you aware of any threats of	24
25 physical violence that Mr. Moore made to anyone	25

IN WITNESS WHEREOF, I have hereunto set my hand and seal of office at Dayton, Ohio, on this 12th  KAREN M. RUDD NOTARY PUBLIC, STATE OF OHIO My commission expires 5-21-2027  Range 122  Mark M. Rudd  Some of the seal of office at Dayton, Ohio, on The se	Page 124  DEPOSITION REVIEW CERTIFICATION OF WITNESS  ASSIGNMENT REFERENCE NO: 5930128  CASE NAME: Moore, Demond v. Next Generation Hospitality, LLC DATE OF DEPOSITION: 7/6/2023  WITNESS' NAME: Gaganpreet Kaur In accordance with the Rules of Civil Procedure, I have read the entire transcript of my testimony or it has been read to me. I have made no changes to the testimony as transcribed by the court reporter.  Date Gaganpreet Kaur Sworn to and subscribed before me, a Notary Public in and for the State and County, the referenced witness did personally appear and acknowledge that:  They have read the transcript; They signed the foregoing Sworn Statement; and Their execution of this Statement is of their free act and deed.  I have affixed my name and official seal  Notary Public  Commission Expiration Date  Commission Expiration Date
24	23 24
25	25
Page 123	Page 125
1 Veritext Legal Solutions	1 DEPOSITION REVIEW
1100 Superior Ave	CERTIFICATION OF WITNESS
2 Suite 1820	2
Cleveland, Ohio 44114	ASSIGNMENT REFERENCE NO: 5930128
3 Phone: 216-523-1313	3 CASE NAME: Moore, Demond v. Next Generation Hospitality, LLC DATE OF DEPOSITION: 7/6/2023
4 July 19, 2023	4 WITNESS' NAME: Gaganpreet Kaur
July 19, 2023 5	5 In accordance with the Rules of Civil
To: Joshua Adam Engel	Procedure, I have read the entire transcript of
6	6 my testimony or it has been read to me. 7 I have listed my changes on the attached
Case Name: Moore, Demond v. Next Generation Hospitality, LLC	Errata Sheet, listing page and line numbers as
Veritext Reference Number: 5930128	8 well as the reason(s) for the change(s).
8	9 I request that these changes be entered as part of the record of my testimony.
Witness: Gaganpreet Kaur Deposition Date: 7/6/2023	as part of the record of my testimony.
9 10. Dear Sir/Madam:	I have executed the Errata Sheet, as well
10 Dear Sir/Madam: 11	11 as this Certificate, and request and authorize that both be appended to the transcript of my
Enclosed please find a deposition transcript. Please have the witness	and oom or appearant to the name ript of thy
12	12 testimony and be incorporated therein.
remove the transcript and note over changes or a	13
review the transcript and note any changes or corrections on the	13 Date Gaganpreet Kaur
review the transcript and note any changes or corrections on the  13 included errata sheet, indicating the page, line number, change, and	13
13 included errata sheet, indicating the page, line number, change, and 14	13 Date Gaganpreet Kaur  14 Sworn to and subscribed before me, a 15 Notary Public in and for the State and County,
included errata sheet, indicating the page, line number, change, and the reason for the change. Have the witness' signature notarized and	13 Date Gaganpreet Kaur  14 Swom to and subscribed before me, a  15 Notary Public in and for the State and County, the referenced witness did personally appear
13 included errata sheet, indicating the page, line number, change, and 14	13  Date Gaganpreet Kaur  14  Sworn to and subscribed before me, a  15 Notary Public in and for the State and County, the referenced witness did personally appear  16 and acknowledge that:  17 They have read the transcript;
included errata sheet, indicating the page, line number, change, and the reason for the change. Have the witness' signature notarized and forward the completed page(s) back to us at the Production address shown	13 Date Gaganpreet Kaur  14 Swom to and subscribed before me, a  15 Notary Public in and for the State and County, the referenced witness did personally appear  16 and acknowledge that:  17 They have read the transcript;  They have listed all of their corrections
included errata sheet, indicating the page, line number, change, and the reason for the change. Have the witness' signature notarized and forward the completed page(s) back to us at the Production address shown above, or email to production-midwest@veritext.com.	13  Date Gaganpreet Kaur  14  Sworn to and subscribed before me, a  15 Notary Public in and for the State and County, the referenced witness did personally appear  16 and acknowledge that:  17 They have read the transcript;
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included errata sheet, indicating the page, line number, change, and the reason for the change. Have the witness' signature notarized and forward the completed page(s) back to us at the Production address shown above, or email to production-midwest@veritext.com.  If the errata is not returned within thirty days of your receipt of this letter, the reading and signing will be deemed waived.  Sincerely, Sincerely, Production Department	Date Gaganpreet Kaur  Swom to and subscribed before me, a  Notary Public in and for the State and County, the referenced witness did personally appear and acknowledge that:  They have read the transcript; They have listed all of their corrections in the appended Errata Sheet; They signed the foregoing Swom  Statement; and Their execution of this Statement is of their free act and deed.  I have affixed my name and official seal this day of
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32 (Pages 122 - 125)

		Page 126
1	ERRATA SHEET	
	VERITEXT LEGAL SOLUTIONS MIDWEST	
2	ASSIGNMENT NO: 5930128	
3	PAGE/LINE(S) / CHANGE /REASON	
4		
5		
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11		
12		
13		
14		
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19		
20	Date Gaganpreet Kaur	
		,
21	SUBSCRIBED AND SWORN TO BEFORE ME THIS	·
	DAY OF, 20	
23		
	Notary Public	
24		
25	Commission Expiration Date	

33 (Page 126)

## Federal Rules of Civil Procedure Rule 30

- (e) Review By the Witness; Changes.
- (1) Review; Statement of Changes. On request by the deponent or a party before the deposition is completed, the deponent must be allowed 30 days after being notified by the officer that the transcript or recording is available in which:
- (A) to review the transcript or recording; and
- (B) if there are changes in form or substance, to sign a statement listing the changes and the reasons for making them.
- (2) Changes Indicated in the Officer's Certificate. The officer must note in the certificate prescribed by Rule 30(f)(1) whether a review was requested and, if so, must attach any changes the deponent makes during the 30-day period.

DISCLAIMER: THE FOREGOING FEDERAL PROCEDURE RULES

ARE PROVIDED FOR INFORMATIONAL PURPOSES ONLY.

THE ABOVE RULES ARE CURRENT AS OF APRIL 1,

2019. PLEASE REFER TO THE APPLICABLE FEDERAL RULES

OF CIVIL PROCEDURE FOR UP-TO-DATE INFORMATION.

## VERITEXT LEGAL SOLUTIONS COMPANY CERTIFICATE AND DISCLOSURE STATEMENT

Veritext Legal Solutions represents that the foregoing transcript is a true, correct and complete transcript of the colloquies, questions and answers as submitted by the court reporter. Veritext Legal Solutions further represents that the attached exhibits, if any, are true, correct and complete documents as submitted by the court reporter and/or attorneys in relation to this deposition and that the documents were processed in accordance with our litigation support and production standards.

Veritext Legal Solutions is committed to maintaining the confidentiality of client and witness information, in accordance with the regulations promulgated under the Health Insurance Portability and Accountability Act (HIPAA), as amended with respect to protected health information and the Gramm-Leach-Bliley Act, as amended, with respect to Personally Identifiable Information (PII). Physical transcripts and exhibits are managed under strict facility and personnel access controls. Electronic files of documents are stored in encrypted form and are transmitted in an encrypted fashion to authenticated parties who are permitted to access the material. Our data is hosted in a Tier 4 SSAE 16 certified facility.

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